

# Directory of Organizations Engaged in Urban and Regional Research in Canada

This project was funded by **Canada Mortgage and Housing  
Corporation (CMHC)**



**ICURR** Intergovernmental Committee on Urban  
and Regional Research  
Comité intergouvernemental de recherches  
urbaines et régionales **CIRUR**

**Intergovernmental Committee on Urban and  
Regional Research (ICURR)**

Published by ICURR Press  
Suite 301, 150 Eglinton Avenue West  
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First edition: April 1993  
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ISBN 1-895469-05-8



Cette publication est aussi disponible en français sous le titre:  
*Répertoire des organismes canadiens effectuant des  
recherches urbaines et régionales*, publiée par les Presses du  
CIRUR, ISBN: 1-895469-09-0.

## FOREWORD

The research that resulted in this publication was undertaken during June and July of 1992. The Intergovernmental Committee on Urban and Regional Research (ICURR) undertook this research on behalf of the Canada Mortgage and Housing Corporation (CMHC), which disseminates this information through the *Directory of Bodies Concerned with Urban and Regional Research*, published by the United Nations. The United Nations directory contains the business address, type, date of establishment, staff size and specialization, source of funding, and specific research activities (nature and scope of work, principal products) of an organization. Since the United Nations updates its directory every five years we took the opportunity to broaden our search and included a variety of organizations with in-depth information about their research activities.

There are mainly three types of organizations included in the directory:

1. *Governmental*: government ministries, departments, councils or committees responsible for undertaking, coordinating, financing or sponsoring urban and regional research (federal, provincial, municipal);
2. *Non governmental*: specialized agencies and institutes that are not directly operated by governmental institutions but whose source of revenue may include governmental funding (associations, organizations, institutes);
3. *Academic*: departments, schools, centres and institutes that undertake urban and regional research through colleges and universities.

We considered an organization to be engaged in urban and regional research if it is involved in *collection, production and dissemination* of information about towns, cities, metropolitan areas and regions for either policy or analysis purposes. Through a variety of reference sources about 75 such organizations were identified and sent a request form with a June 15 deadline (the full list is attached at the end of the directory). Organizations were asked to send promotional or informational brochures about themselves if they couldn't meet the deadline. To help organizations with the required scope and depth of information, a completed form on CMHC as an urban and regional research organization was enclosed. Each entry in this directory is organized around this original request form. By the end of June, 46 organizations completed and sent their forms to ICURR.

While we hope that this directory is useful to professionals and academics engaged in urban research, we must emphasize that this research was undertaken with modest resources and cannot claim to be comprehensive. We hope that organizations we could not reach will contact ICURR to be included in future editions of this directory. The future edition may also include private organizations engaged in urban and regional research.

I would like to thank Gerald Duc of CMHC for his support throughout this project and Claude Marchand of ICURR for her enthusiasm and help.

Dr. Engin Isin

Principal Investigator

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## Federal Agencies

**ICURR** Intergovernmental Committee on Urban  
and Regional Research  
Comité intergouvernemental de recherches  
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# CANADA MORTGAGE AND HOUSING CORPORATION (CMHC)

700 Montreal Road  
Ottawa, Ontario  
K1A 0P7  
Phone: (613) 748-2000  
Fax: (613) 748-2098

## Focus

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### Mandate

Canada Mortgage and Housing Corporation is a Crown corporation established in 1946 to implement federal initiatives in housing and community development. CMHC's mandate is to promote good housing and living conditions throughout the country. The Corporation administers the National Housing Act and other housing legislation on behalf of the Government of Canada.

### Activities

CMHC undertakes a range of activities on behalf of the federal government including the provision of social housing assistance, public mortgage insurance throughout Canada, and the improvement of existing dwellings and the quality of their community environment. The Corporation plays a major role in improving the quality of housing and community planning through research, development projects, dissemination of information, and as a policy advisor to government.

## Organization

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### Staff

As of the end of 1991, CMHC's nationwide staff complement was 2,931. Of these, 238 were in the Policy, Research and Communications Sector. CMHC's Research Division, Housing Innovation Division, Strategic Planning and Policy Development Division, International Relations Division, and Statistical Services Division are all engaged in, or support, research in the Corporation. Research and information dissemination is also contracted with outside groups, and can involve field offices.

### Structure

The national office in Ottawa is comprised of several operational sectors: Corporate Resources; General Counsel and Corporate Secretary; Programs; Insurance; Land and Asset Administration; and Policy, Research and Communications Sectors. In addition to the National Office there are five Regional Offices: Atlantic, Quebec, Ontario, Prairies and Northwest Territories, and British Columbia and Yukon regions. There are also 54 branch and local offices in various municipalities across Canada.

### Funding

The Corporation has three main activities, each of which is financed through different mechanisms: (i) funds required to support its lending and investment activities are borrowed from the Consolidated Revenue Fund; (ii) funds required to support its contribution and research

programs are provided by the Minister responsible for CMHC via statutes or Parliamentary Appropriations; (iii) funds required for the operation of the insurance and guarantee activities are raised through premiums charged to users.

## **Research**

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### **Approach**

CMHC undertakes a wide variety of research and information dissemination activities to fulfill its mandate. Divisions within the Policy, Research and Communications Sector plan, undertake and support economic, social, and technical research on housing and living environments and disseminate the results of this work through publications, videos, seminars, conferences and individual speaking engagements.

### **Areas**

Research projects undertaken or commissioned by CMHC vary considerably from year to year, depending on specific requirements. However, broad areas of inquiry remain remarkably stable over time. During 1991, CMHC's research addressed the following areas: housing needs of special groups, affordable housing solutions, housing needs and requirements, promoting good living environments, improving building performance, protecting the existing stock, developing housing expertise in Canada, and housing and sustainable development.

### **Programs**

In order to develop housing expertise in Canada, CMHC administers several responsive programs through various divisions. The External Research Program supports independent, high quality housing research. The Scholarships Program assists graduate students specializing in housing studies. The Housing Technology Incentives Program encourages technical innovation and excellence in housing. The Job-Site Innovator Awards Program encourages home builders and trades people to develop and share new construction techniques. The biannual Housing Awards Program recognizes innovation and excellence in fields that influence the provision of adequate, affordable housing. The Experts in Residence Program provides CMHC with access to new ideas and perspectives on future housing and living environments.

The Research Division chairs the National Housing Research Committee, which provides a national forum for identifying key areas for housing-related research, coordinating research activities, exchanging research findings and information, and promoting the application of research results.

CMHC actively supports research and study programs on housing at the Intergovernmental Committee on Urban and Regional Research, the Rural and Small Town Research and Studies Programme at Mount Allison University, and the Institute of Urban Studies at the University of Winnipeg.

In addition, CACHE supports housing research in international markets. Through the United Nations Centre for Human Settlements, information relating to human settlements and developments in technology, research, and training is communicated through the United Nations system.

## Publications

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Dissemination of research undertaken or commissioned by CMHC occurs through the Canadian Housing Information Centre, which has the largest collection of housing information in Canada. The Centre contains publications on all aspects of housing, building, and community development and is a major distribution centre for research reports prepared under CMHC's auspices. The Centre also has access to all major housing reference sources, both computerized and printed, and its photo library contains extensive holdings of photographs and slides documenting all aspects of housing in Canada.

The Canadian Housing Information Centre publishes a quarterly listing entitled *Recent Research Funded by CMHC*, which identifies all commissioned research that is under way or recently completed. In addition, a "Compendium of Research" containing abstracts of research funded under various CMHC programs is published annually.



**ICURR** Intergovernmental Committee on Urban  
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# INTERGOVERNMENTAL COMMITTEE ON URBAN AND REGIONAL RESEARCH (ICURR)

150 Eglinton Avenue East, Suite 301  
Toronto, Ontario  
M4P 1E8  
Phone: (416) 973-5629  
Fax: (416) 973-1375

## Focus

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### Mandate

To facilitate the exchange of information, opinions and views on urban, rural and regional development issues and to provide a focus for the formulation of policy on settlement change in Canada.

### Activities

The activities of ICURR fall into three major areas:

- ◆ information collection and dissemination;
- ◆ publishing;
- ◆ research.

#### A) Information Collection and Dissemination

- i) **Special Library:** ICURR operates a special lending library containing Canadian planning reports (including a large number of published and unpublished municipal government monographs), which are categorized under the following broad headings:
  - ◆ urban, rural and regional land use;
  - ◆ economic development, including commercial and industrial land use;
  - ◆ public administration and finance;
  - ◆ housing and building;
  - ◆ the environment, including sustainable development;
  - ◆ transportation;
  - ◆ recreation and tourism.

- ii) **Bibliographic Data Base:** ICURR maintains and regularly updates a computerized bibliographic data base from which indexed lists of planning reports are produced according to the information requirements of users. Literature searches are available on topics under the aforementioned broad headings.

#### B) Publishing

- i) **Liaison:** Every two months, ICURR publishes a newsletter entitled *Liaison*. *Liaison* has the following purposes:

- ◆ to keep ICURR users abreast of ICURR activities and services and of changes to the Committee and to the Secretariat;
  - ◆ to profile research agencies and information centres of potential interest to users;
  - ◆ to provide insights into community planning through profiles of municipal activities;
  - ◆ to provide summaries of recently published planning reports;
  - ◆ to provide information on conferences and seminars;
  - ◆ to list books recently acquired by the ICURR library.
- ii) ICURR Press: The ICURR Press, the organization's publishing arm, publishes the following:
- ◆ reports of the research program;
  - ◆ special publications, such as the recent edition of the *Directory of Municipal Planning Officials*;
  - ◆ reports of interest to the planning world published on behalf of other groups or departments.

### C) Research

ICURR's research program focuses on urban and regional development issues of national significance. Please see below for a more complete explanation of the research program.

## Organization

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### Staff

ICURR employs eleven (11) full-time staff members. Positions include: executive director, office manager, administrative assistant, research coordinator, research assistant, information coordinator, information officer, librarian, documents assistant, editor, editorial assistant. Contractual and part-time staff are recruited as required.

### Structure

The Intergovernmental Committee on Urban and Regional Research is actually two interwoven entities. The first, the Committee, or ICURR's board of directors, oversees the operation of the organization. The Committee is composed of senior civil servants appointed by the federal government, each of the provincial governments and the two territorial governments. The second, the ICURR Secretariat (which is located in Toronto, Ontario), carries out the decisions of the Committee and is responsible for the mainstays of the organization: the information collection and dissemination service, the publishing and research programs.

### Funding

Fifty percent of the Secretariat's annual budget is contributed by the federal government with the remaining fifty percent shared by the provinces and territories on a per capita basis. Other funds are raised through subscription fees for services and the sale of publications.

## Research

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### Approach

The goal of ICURR's research program is to identify and examine urban, rural and regional issues affecting Canada as a whole and in doing so, to promote stronger links between applied research and policy and program development. ICURR's research program is guided by the following principles:

- ◆ research should have national relevance;
- ◆ research should be of interest to as many "stakeholders" as possible;
- ◆ research should have an impact on policy development;
- ◆ research should recognize the total range of communities in Canada;
- ◆ research should be undertaken within a relatively short time frame;
- ◆ research should not duplicate efforts elsewhere.

### Areas

Guided by the above principles, and in consultation with provincial and federal government directors of planning research, the research program has developed an agenda of projects which fall under the following thematic areas: local governance, urban planning, demographic trends, community development and sustainable local development.

### Programs

In addition to the carrying out of specific research projects (and the subsequent publication of results), the research program also organizes conferences and seminars on subjects of national and regional interest.

## Publications

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Current reports include:

1. *The Small Area Data Guide*;
2. *Local Government Reorganization in Canada Since 1975*;
3. *Successful Local Economic Development Initiatives*;
4. *The Directory of Canadian Planning Officials*;
5. *The Depopulation of Canadian Communities*;
6. *The Delegation of Planning Responsibilities in Canada*;
7. *Rural-Urban Fringe: A Review of Patterns and Development Costs*;
8. *Sustainable Urban Development in Canada: From Concept to Practice*;
9. *Liaison*, ICURR's bimonthly magazine.

All publications are priced.

# STATISTICS CANADA

R.H. Coats Building, Tunney's Pasture  
Ottawa, Ontario  
K1A 0T6  
Phone: (613) 990-8116  
Fax: (613) 951-0581

## Focus

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### Mandate

Founded in 1918, Statistics Canada is the nation's central statistical agency. Its mandate, as revised in the 1971 Statistics Act, is "to collect, compile, analyze, abstract and publish statistical information relating to commercial, industrial, financial, social, economic and general activities and condition of the people."

## Organization

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### Staff

Statistics Canada employs approximately 5,000 staff across Canada.

### Funding

Parliamentary appropriations.

## Research

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### Approach

Statistics Canada is responsible for collaborating with other government departments in the collection, compilation and publication of statistical information.

### Areas

This information provides an analysis and description of the national economy, prices, labour market, international transactions, and business and public finance. It encompasses all Canadian industry, manufacturing and services, transportation, communications, construction, wholesale and retail trade, and governments.

### Programs

The most important program that Statistics Canada undertakes is the National Census every five years. Based on the census data, the agency produces studies of the demographic, cultural, and economic characteristics of the population, families and households, and of the characteristics of the housing stock for all geographic areas across the country.

## Publications

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Statistics Canada published numerous data and analytical reports, which are listed in its annual catalog.







## Provincial Agencies

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# MANITOBA DEPARTMENT OF RURAL DEVELOPMENT

(Research and Systems Branch)  
332 Legislative Building  
Winnipeg, Manitoba  
R3C 0V8  
Phone: (204) 945-3769  
Fax: (204) 945-5255

## FOCUS

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### **Mandate**

Manitoba Rural Development is a department of the Manitoba Government. The Department was established in 1989 with the expansion of the roles and responsibilities of the former Department of Municipal Affairs.

Manitoba Rural Development's mandate is to enhance the future and livelihood of rural Manitobans in partnership with communities, by promoting sustainable economic development and diversification. In fulfilling this mandate, the Department has the following objectives:

- ◆ to support broadly-based community organizations endeavouring to establish successful economic initiatives;
- ◆ to provide the means for rural Manitobans to participate financially in creating business and employment opportunities;
- ◆ to support strategic planning by communities;
- ◆ to ensure that local government has the financial, infrastructural, administrative and planning capability to manage, support and implement sustainable economic development initiatives;
- ◆ to promote the rural location of appropriate government services;
- ◆ to facilitate the conservation, management and enhancement of the rural environment and resource base;
- ◆ to support a coordinated approach to the development, planning and delivery of government services, from all departments and agencies to rural Manitobans.

Statutory responsibilities of the Minister of Rural Development include: The Municipal Act, The Municipal Assessment Act, The Planning Act, The Local Government Elections Act, The Local Government Districts Act, The Municipal Affairs Administration Act, The Municipal Board Act, The Municipal Council Conflict of Interest Act, The Municipal Debt Adjustment Act, The Conservation Districts Act, The Official Time Act, The Soldiers Taxation Relief Act, The Surface Rights Act, The Unconditional Grants Acts, and the Water Services Board Act.

### **Activities**

The Department is currently divided into two service divisions. The Local Government Services Division provides assessment services, policy development, research support, and advisory services in the area of finance and administration, and computer services and system development to all municipal corporations except the City of Winnipeg. The Economic Development Division supports local government in developing and upgrading sewer and water infrastructure, provides

advisory services and grant assistance to local economic development organizations, and provides organization, planning and resource management support to local government and its agencies in the areas of community development, conservation and sustainable economic development.

## Organization

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### Staff

The Research & Systems Branch is contained within the Department's Local Government Services Division. As of the end of 1991, the Branch had a complement of four permanent staff either engaged in, or supporting, research for the Department.

### Structure

Rural Development's head office is in Winnipeg. Departmental services and programs are delivered directly to clients through branch offices, located in 13 communities across the province.

### Funding

Rural Development, as a department of the Manitoba Government, is funded through the Province's Consolidated Revenue Fund. Specific departmental functions are provided to local government on either a complete cost-recovery basis or a cost-shared basis.

## Research

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### Approach

The Research & Systems Branch is responsible for providing research, policy evaluation, impact analysis and comprehensive recommendations on priority issues of a provincial/municipal nature in support of effective program and policy formation, decision making and implementation. Research priorities are determined by the Department's Executive.

### Areas

Research projects undertaken by Research & Systems vary from year to year, depending on Departmental priorities. Over the last few years, the research effort has focused primarily on the monitoring and refining of policy and programming responses associated with the introduction of the new Municipal Assessment Act (1990), which reformed assessment practices in the province. Other areas include:

- ◆ the tax treatment of residential property;
- ◆ long term property taxation strategy;
- ◆ impacts of current assessment and taxation policies.

### Programs

In addition to its own activities, the Department, through the Research & Systems Branch, actively supports the Intergovernmental Committee on Urban and Regional Research (ICURR), and the Rural Development Institute (RDI) at Brandon University.

## Publications

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As Research & Systems is a Department resource for aspects of policy and program support, its reports are prepared primarily for internal use. However, where the Department funds external research activities, such as those undertaken by the RDI or ICURR, report publication and subsequent public distribution is supported.



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# NEW BRUNSWICK DEPARTMENT OF MUNICIPALITIES, CULTURE AND HOUSING

(Corporate Planning Branch)  
4th Floor, Carleton Place, King Street  
Fredericton, New Brunswick  
E3B 5H1  
Phone: (506) 453-2171  
Fax: (506) 457-4991

## Focus

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### Mandate

The Department of Municipalities, Culture and Housing is a Department of the government of the Province of New Brunswick established in 1991 to act as a focal point for Provincial policy development and program implementation. It's mandate is to enhance the quality of community life of New Brunswickers through the provision of local services, support of local government, ensuring housing for those in need, promoting sports and recreation, and an awareness of New Brunswick's culture.

### Activities

The Department undertakes a very wide range of activities on behalf of the Provincial government, including: local government administration, integrated land-use planning, urban core development, civil emergency management, and the provision of social housing assistance through the administration and delivery of social housing units, renovation/rehabilitation loans, rent supplement programs, and home ownership loans.

## Organization

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### Staff

The research activities of the Department are undertaken by the Corporate Planning Branch of the corporate Services Division. The Branch consists of eleven full-time staff persons, two of whom are involved with research activities or areas of interest.

### Structure

The Coordinator of Research sits as the Departmental representative on the National Housing Research Committee, the Intergovernmental Committee on Urban and Regional Research (ICURR) and the Atlantic Housing Network, and participates in an advisory capacity to the activities of the Rural and Small Town Research and Studies Program at Mount Allison University.

## Research

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Given the small size of the Branch and the budgetary limitations of the Province as a whole, Departmental research activities are limited to the conduct of small, internal studies or projects

intended to assist the Department to the achievement of its mission, participation in interdepartmental and intergovernmental committees and advisory groups engaged in activities related to housing, cultural or municipal research, and the provision of advice to the Department on the interpretation and development of statistical data bases, questionnaires, etc.

## Publications

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Internal reports. List available upon request.



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# NEWFOUNDLAND DEPARTMENT OF MUNICIPAL AND PROVINCIAL AFFAIRS

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P.O. Box 4750  
St. John's, Newfoundland  
A1C 5T7  
Phone: (709) 729-3090  
Fax: (709) 729-2609

## Focus

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### Mandate

A Division of the Province of Newfoundland's Department of Municipal and Provincial Affairs, the Urban and Rural Planning Division is responsible for developing long-range policy plans to guide urban and rural development in Newfoundland and to promote and co-ordinate development planning between Provincial and Municipal authorities and private undertakings. The Division's mandate is to deliver a planning program according to the provisions of the Urban and Rural Planning Act and other provincial planning legislation.

### Activities

The Division carries out a program that involves the preparation of Municipal Plans and Standard Development Regulations for Municipalities throughout the province and Regional Plans for areas of exceptional urban growth and areas that are likely to be affected by major industrial or resource development, including offshore oil and fisheries. Other activities include the administration of a Planning Appeal process, the co-ordination of interdepartmental and intergovernmental interest in regional planning and planning research related to municipal boundaries and technical support in the preparation of municipal planning studies.

Comité intergouvernemental de recherches  
urbaines et régionales

## Organization

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### Staff

As of May 31, 1992, the urban and Rural Planning Division had a total staff of 24 consisting of the Director, 15 professional planners and 8 technical, administrative and support staff. Plans and studies are also carried out by consultants commissioned by the Province and coordinated through the Director of the Urban and Rural Planning Division.

### Structure

The entire Division is located at the headquarters for the Department of Municipal and Provincial Affairs located in St. John's, Newfoundland

### Funding

Funding for research and programs carried out by the Division are acquired through the annual budgetary process of the Department of Municipal and Provincial Affairs and through cost-sharing of projects with other Divisions of the Department, the Newfoundland and Labrador



Housing Corporation and municipalities in the province.

## Research

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### Approach

The Division carries out planning research primarily as part of the process of preparing municipal and regional plans, and in responding to municipal requests for technical assistance and/or advice. The Division also conducts and/or commissions regional planning research to support the preparation of regional plans.

### Areas

Research activities vary depending on the availability of funding and other requirements of the division. In the past decade, research has focused on the impacts of anticipated offshore oil and gas and the development of regional plans to accommodate growth.

Current research in the St. John's Urban Region is being undertaken in the following areas:

- ◆ water supply and system development;
- ◆ waste management;
- ◆ airport noise;
- ◆ subdivision regulation;
- ◆ industrial land supply/demand.

The Division is currently developing regional databases to integrate into the computerized geographic information system to be established within the Department of Municipal and Provincial Affairs.

## Publications

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The Division maintains an up-to-date resource, research, and information centre to assist Provincial and Municipal authorities and the private sector and includes research reports and plans prepared by and for the Division. Some research activities are coordinated through external committees of provincial and municipal governments and agencies. Information is made available to the public through reports, public meetings and consultations.

# **NOVA SCOTIA DEPARTMENT OF HOUSING AND CONSUMER AFFAIRS**

(Policy, Planning and Development Division)  
P.O. Box 815  
Dartmouth, Nova Scotia  
B2Y 3Z3  
Phone: (902) 424-4483  
Fax: (902) 424-5327

## **Focus**

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### **Mandate**

The mission of the Nova Scotia Department of Housing and Consumer Affairs is to assist and foster an environment in which the private sector, the communities and the government may respond to the needs of Nova Scotians for adequate and affordable housing. Special emphasis is placed on low income people, the aged in need and other disadvantaged.

### **Activities**

The Department is responsible for over 12,000 units of public housing in Nova Scotia. Programs and services offered by the department range from those shared with the federal government, to a number of unilateral programs targeted to those in greatest need. Activities include land development, community planning, programs to assist with home ownership and repair as well as award programs to honour excellence in the field of housing.

## **Organization**

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### **Staff**

The research function of the department is carried out by three individuals. All research is coordinated through the Policy, Planning and Development Division.

### **Structure**

In addition to head offices in the Halifax/Dartmouth area, the department has four regional offices, and sub offices in various regions of the province.

### **Funding**

Approximately \$25-30 million is raised on the private capital market to finance housing programs. As well, a number of programs are funded jointly in partnership with the federal government and participating municipalities.

## **Research**

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### **Approach**

The department's research division produces a wide variety of reports and undertakes a range of activities designed to assist the department in meeting its mandate. The work includes analyzing

housing programs and policy, housing issues and related matters, maintaining housing data bases and general housing information.

#### **Areas**

Research activity undertaken by the department varies annually. Past research included:

- ◆ housing needs of special groups and the aging population;
- ◆ housing needs of low and moderate income individuals;
- ◆ housing markets and related matters;
- ◆ the maintenance of public housing stock and tenants' needs;
- ◆ client profiles, program evaluations and surveys;
- ◆ evaluation of federal/provincial housing programs.

#### **Programs**

To meet the changing housing needs of Nova Scotians, the department offers a range of programs and services. Programs are designed to maintain older housing stock, to serve those with special needs and those with a low or moderate income.

### **Publications**

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No formal publications are produced by the research section.

# OFFICE OF THE GREATER TORONTO AREA

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Toronto, Ontario  
M5J 2R8  
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Fax: (416) 314-5860

## Focus

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### **Mandate**

The Office of the Greater Toronto Area (OGTA) is a co-ordinating office for the Province of Ontario's policies, programs and projects within the Greater Toronto Area (GTA), bringing a corporate overview to inter-jurisdictional issues. Its essential role is to ensure that the GTA remains environmentally, socially and economically attractive as it manages significant growth pressures.

The Greater Toronto Co-ordinating Committee (GTCC) exists in parallel with the OGTA. Its mandate is to improve the co-operation, co-ordination and collaboration amongst the municipalities of the GTA and the Province of Ontario.

### **Activities**

The OGTA was established in 1988 to perform a horizontal, integrative function across provincial and municipal bodies in a co-operative, collaborative manner. As provincial line ministries are mandated to perform functions in specific sectors, so the OGTA assists them in achieving their mandates within the geographic confines of the GTA. The OGTA does not have any direct program delivery responsibilities. However, the Interim Waste Authority (IWA), which is responsible for finding long-term landfill capacity, reports to the Legislature through the Minister responsible for the GTA.

The GTCC was also established in 1988 to identify and examine cross boundary issues that have a major impact on the GTA, discuss conflicts and if possible resolve them at a staff level. It also acts as a forum for the exchange of information or data. Its original membership comprised the CAOs or senior officers of Metro and the four surrounding regions. It has since been expanded to include representation from all thirty-five municipalities in the GTA. The original committee remains as a core committee.

## Organization

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### **Staff**

At the beginning of the Province's fiscal year, the OGTA had a complement equivalent to 19 full-time staff either engaged in analyses and policy co-ordination, or supporting research on GTA issues.

### **Structure**

The OGTA is divided into two operational sections headed by Assistant Deputy Ministers: (a) Urban Structure is responsible for developing a long-term growth management strategy based on

a "Vision for the GTA in 2021"; (b) Research, Policy and Programs is responsible for policy development and development projects which reinforce the long-term Vision.

### **Funding**

The OGTA is funded entirely through Ontario's Consolidated Revenue Fund.

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## **Research**

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### **Approach**

A wide variety of research is undertaken or commissioned to assist the OGTA in meeting its mandate. With regard to growth management, the key approach has been to examine the options for implementing a provincial vision for the GTA. Presently the OGTA is engaged in the process of consensus building and disseminating information on the Vision, its underpinnings and options for implementation, through: meetings with municipal councils, community groups, a public newsletter, municipal and provincial staff participation on working groups and mailing of publications to select members of the public. Public responses and analyses of their responses will be used to determine the form and content of a GTA strategic plan.

### **Areas**

The broad areas of inquiry have included population, households and employment forecasts; options for growth management; urban form; economic vitality; infrastructure, and; investment planning and financing mechanisms.

### **Programs**

The OGTA has no programs other than the site research program by the IWA.

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## **Publications**

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A list of publications prepared by or for the GTA and the GTCC can be obtained from the OGTA.

# ONTARIO MINISTRY OF MUNICIPAL AFFAIRS

(Municipal Planning Policy Branch)  
17th Floor, 777 Bay Street  
Toronto, Ontario  
M5G 2E5  
Phone: (416) 585-6226  
Fax: (416) 585-7540

## Focus

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### **Mandate**

The Municipal Planning Policy Branch of the Ontario Ministry of Municipal Affairs coordinates land use policy development, and develops policy and legislation for the improvement of the planning process.

### **Activities**

The Branch undertakes fundamental research and analysis of land use and planning process issues of province-wide interest, consults, coordinates, reviews and provides policy advice on land use and process issues that may have broad community planning implications.

## Organization

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### **Staff**

As of July 1992, the Municipal Planning Policy Branch had a total staff complement (permanent and contract) of 16.

### **Structure**

The organization is governed by a Director, two Managers, and ten planners of varying degrees of seniority and specialty. The professional staff are supported by three clerical staff.

### **Funding**

The organization is funded by the Government of Ontario.

## Research

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### **Approach**

The research capability of the Municipal Planning Policy Branch comes directly from the on-going policy related activities of the professional staff. In cases where in-depth research is required for specific policy development, professional consultants may be contracted by the branch. The results of this work are made available to the public through publications in both English and French.

### **Areas**

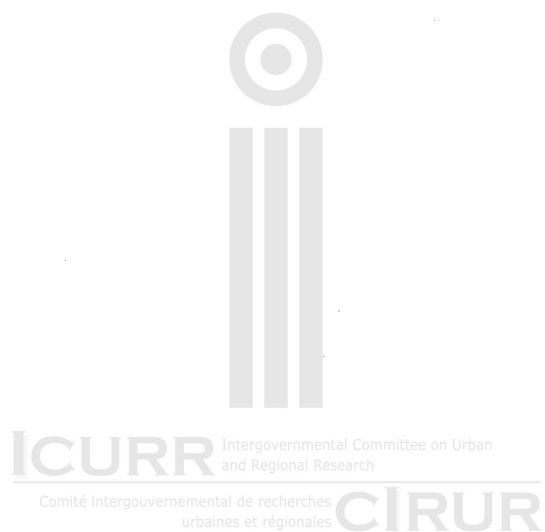
Research projects undertaken or commissioned by the Municipal Planning Policy Branch vary considerably from year to year, depending on specific requirements. During 1991, the research of

the Municipal Planning Policy Branch addressed the following areas: environmental effects of urban intensification, transit-supportive land use planning, planning and development agreements, public participation in municipal planning policy development.

## Publications

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A list of publications can be obtained from the branch.



# **SASKATCHEWAN DEPARTMENT OF COMMUNITY SERVICES**

(Financial Assistance and Policy Services)  
2151 Scarth Street  
Regina, Saskatchewan  
S4P 3V7  
Phone: (306) 787-2660  
Fax: (306) 787-8748

## **Focus**

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### **Mandate**

The Saskatchewan Department of Community Services was established in 1991, consolidating the former Department of Urban Affairs and the Saskatchewan Housing Corporation, plus units from other provincial departments. The Department's mission is to support an effective decision-making and management structure in Saskatchewan communities, and provide local services and facilities that maintain and enhance the quality of life for community residents.

### **Activities**

Community Services undertakes a wide range of activities to achieve its mandate, including:

- ◆ taking responsibility for the legislative framework within which communities carry out their activities;
- ◆ provision of financial support to communities and various organizations and services;
- ◆ development and delivery of programs to improve the affordability, quality and availability of housing;
- ◆ ensuring building safety, emergency preparedness, and fire protection and prevention;
- ◆ provision of land-use planning and municipal advisory services;
- ◆ provision of a policy and legislative framework and financial assistance for heritage, multiculturalism, the arts, sports and recreation;
- ◆ operation of the Provincial Library;
- ◆ assisting in offering French language services to the Francophone community; and
- ◆ promotion of northern development.

## **Organization**

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### **Staff**

Effective June, 1992, Community Services had a total of 325 permanent and 15 non-permanent staff positions. The Financial Assistance and Policy Services Division provides a focus and coordinates policy research and legislative development for the department, although each Division has staff actively involved in policy and program development and related research. There is no separate central policy and research unit serving all department needs. Policy work is prioritized by the department's executive management committee.



## **Structure**

The Department has offices in 9 communities in the province, although the major locations are Regina, Saskatoon, Prince Albert, and LaRonge. The Department is organized into four divisions: Housing Division (including administrative services and northern affairs), Financial Assistance and Policy Services Division (including the Provincial Library), Community Development Division, Culture and Recreation Division, plus the Deputy Provincial Secretary.

## **Funding**

The Department is funded through financial appropriations by the provincial Legislative Assembly. Other sources of funding include CMHC for housing programs and the federal government for French language services, emergency preparedness, and the Provincial Library.

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## **Research**

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### **Approach**

Community Services' policy research is somewhat decentralized. It is focused in and coordinated (on behalf of the Department's executive committee) through the Financial Assistance and Policy Services Division. This Division works in various areas in collaboration with other Divisions or Branches. However, each Division or Branch has one or more staff involved in policy development or research work and is directly connected with operational responsibilities and needs, including:

- ◆ preparation of legislation or regulations;
- ◆ program analysis, review or development; and
- ◆ issue management and response.

The Housing Division funds a program aimed at investigation of new products, methods, or innovations in the housing industry by the industry itself. The Department funds the Saskatchewan Assessment management Agency which is in the midst of developing a new assessment system for the province. Most policy research involves a substantial element of consultation with communities, interest groups, the public and other departments and agencies.

### **Areas**

Policy research undertaken by Community Services varies from year to year but will range across the full scope of the Department's responsibilities. Recent research studies include:

- ◆ amendments in various areas of municipal legislation;
- ◆ review and development of funding programs for municipalities;
- ◆ housing innovations;
- ◆ review of social housing in the context of social assistance;
- ◆ intermunicipal cooperation.

### **Programs**

Community Services supports and participates in ICURR. The Department also participates in the Saskatchewan Committee on Rural Area Development. The Housing Division administers the Methods, Products and Ideas (MPI) program, which provides small grants for research projects with the potential to reduce housing costs, increase the competitiveness of the housing industry

and improve housing quality. Funding competitions are held twice a year for this program.

Various branches participate in their committees, associations and initiatives focused on policy and research in conjunction with their operational responsibilities.

## Publications

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Community Services publishes internal employee and external client newsletters. The external newsletter *Community Focus* may include results of policy research undertaken by the department. Some new legislation and most programs are accompanied by guides or manuals and other explanatory materials distributed to client groups as appropriate. Reports and publications are prepared and distributed as the need arises. Results of work done under the MPI program are distributed periodically to client groups.



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## Municipal Organizations

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# ASSOCIATION OF MUNICIPALITIES OF ONTARIO

250 Bloor Street East, Suite 701

Toronto, Ontario

M4W 1E6

Phone: (416) 929-7573

Fax: (416) 929-7574

## Focus

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### Mandate

The Association of Municipalities of Ontario (AMO) is a non-profit organization representing approximately 700 of Ontario's municipal governments. The constitution of the Association of Municipalities of Ontario was adopted at its founding conference in August 1981. The Mandate/Purpose of the organization is:

- ◆ To promote effective municipal government and to improve the general well-being of the citizens of Ontario.
- ◆ To enhance the position of municipal government within the total government process.
- ◆ To attempt to secure united action among members in dealing with matters of common municipal interest while reflecting the diversity of municipal views.
- ◆ To represent members in matters affecting them or the welfare or interest of their citizens when such representation is not contrary to Association policies.
- ◆ To consider matters of general interest to municipalities and to promote the enactment of such legislation as may be of advantage to the municipalities of Ontario.
- ◆ To represent and assist members in maintaining and furthering municipal autonomy to a degree beneficial to the public interest and to co-operate with any bodies having similar aims.
- ◆ To provide an effective avenue for the expression of the municipal view-point to other levels of government and other appropriate bodies.
- ◆ To foster close relationships among the various levels and types of municipal governments.
- ◆ To foster close relationships between this Association and the associations of municipal officials.
- ◆ To provide membership services of benefit to municipal government in Ontario.

### Activities

AMO undertakes a range of activities on behalf of its membership: develops policy positions and reports on issues of general interest to municipal governments; conducts on-going liaison with provincial government elected and unelected representatives; informs and educates governments, the media and the public on municipal issues; markets innovative and beneficial services to the municipal sector; and maintains a resource centre on issues of municipal interest.

## Organization

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### Staff

In 1992, AMO had a total staff of seventeen. Five were engaged in policy analysis and research and two in information collection and dissemination.

### Structure

The supreme governing body of the Association is the Annual Meeting. The Board of Directors is the governing body elected between the Annual Meetings and comprises approximately 70 elected and unelected municipal representatives. It meets quarterly with its Executive Committee, responsible for the business of the Association between Board of Director meetings.

The Association has five sections, each of which has an Annual Meeting and an elected Executive Committee. The sections are Large Urban, Small Urban, Rural, County and Regional and Northern Ontario. The Chairman and three additional members serve on the Association's Board of Directors.

### Funding

The Association's sources of revenue include: membership fees; conferences; a grant from the Ministry of Municipal Affairs; and membership services.

## Research

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### Approach

Policy research and analysis for the Association is primarily conducted by the Policy Department. Special committees are established annually by the Board of Directors for the purposes of recommending policy positions to the Board and for reviewing issues of municipal interest. During 1992, the following special policy committees were in place: fiscal and labour policy; environmental policy; health and social development policy. In addition, the following ad hoc committees were established to accomplish specific short-term tasks: task forces on planning, housing, conflict of interest, and wetlands.

Policy staff work with the special committees and task forces to recommend policy positions to the AMO Board of Directors.

In addition, the Association maintains an up-to-date Resource Centre on all aspects of municipal government in Ontario. The Centre's collection of books, periodicals, bulletins, newsletters, subject files, provincial statutes and reports covers a variety of timely topics including public administration, public affairs management, provincial-municipal relations, finance, planning and development, housing, etc. The Centre actively supports AMO's function of collecting and disseminating vital information to the Association's membership.

### Areas

Policy research and analysis is undertaken in the following broad areas: Housing; Land Use Planning; Waste Management; Environmental Policies; Labour Relations; Finance; Health and Social Services.

## Publications

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- ◆ Bi-monthly journal, *Muniscope*. This journal reports on the activities and policy work of the Association.
- ◆ Policy Reports. This series of reports contain AMO 's endorsed policies on various issues.
- ◆ Policy Positions. These are summaries of the Association's policy reports, and in some cases represent AMO's full position on an issue.
- ◆ Newsbills, Bulletins, etc. These are information newsletters advising the membership about Association work and activities.
- ◆ Publications Catalog. This is a listing of AMO Policy Reports available for purchase.



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# CITY OF EDMONTON

Planning and Development Department  
2nd Floor, 10310-102 Avenue  
Edmonton, Alberta  
T5J 2X6  
Phone: (403) 496-6160  
Fax: (403) 428-4665

## Focus

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### Mandate

The City of Edmonton Planning and Development Department is responsible for carrying out the duties conferred on the City by the Alberta Planning Act. The Department's mandate relates closely to the purpose of the Act and its regulations, which is to provide means whereby plans and related measures may be prepared and adopted to: (a) achieve the orderly, economical and beneficial development and use of land and patterns of human settlement, and; (b) maintain and improve the quality of the physical environment within which patterns of human settlement are situated in Alberta, "without infringing on the rights of individuals except to the extent that it is necessary for the greater public interest."

### Activities

The statutory responsibilities of the Planning and Development Department include plan preparation, development control, building inspection and the subdivision approval process. The Department also has a monitoring and coordinating role related to corporate programs, which are managed by the Department. The research activities support the statutory functions, contribute to corporate and Council decision making and provide information to other agencies and to the public. It also manages City-owned land and is responsible for coordinating the City's new housing initiatives arising out of the Mayor's Safer Cities Task Force report.

## Organization

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### Staff

As of July 1992, Edmonton's Planning and Development Department had a total (permanent and contract) staff complement of 352. The Forecasting and Policy Development Group, which has a staff of 12, is responsible for most of the Department's research. Specific topics may also be dealt with by project teams from other groups in the department with particular expertise.

### Structure

The Department has four branches: Planning Services, Policy and Information, Building Inspection and Land Management.

### Funding

As a Department of the City of Edmonton, Planning and Development is funded from general revenue raised from City taxes and from fees collected from applications.



## Research

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### Approach

Research may be generated by requests from Council, from within the department, from other City Departments or from external agencies. In addition, research may deal with issues and topics of importance to the City, which are identified by staff of the Forecasting and Policy Development Group. Topics of general interest may be discussed in reports, which are made available to the general public.

### Areas

Certain topics have been the subject of continued monitoring and research by the Planning and Development Department for many years. Examples include: residential land, industrial land, demographic profiles, housing market. Economic research is an important part of the work of the Forecasting and Policy Development Group, which provides information to the City Forecast Committee for budgeting purposes. Many aspects of economic development are analyzed including socio-economic forecasts, labour market analysis, fiscal impact assessment, retail impact assessment, property tax surveys, business growth, and land servicing forecasts. Other current topics of research include: natural and environmentally sensitive areas, environmental impact assessment, the suburban neighbourhood concept, neighbourhood commercial centres, business and employment areas, business in the home, and downtown housing.

### Programs

The Planning and Development Department administers several programs, which are aimed at improving the quality of life of Edmonton's citizens. Of particular significance is the Program to Improve Downtown Edmonton (PRIDE) which is based on a partnership between the City and various downtown agencies and interest groups and has stimulated efforts to revitalize the downtown. The Business Revitalization Zone Program relies on the participation of business people in levying a tax on their businesses to pay for local improvements. The Department is responsible for several other programs including affordable housing, arts, and the International Winter Cities Committee Secretariat.

## Publications

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Research reports are available from the Department. A list of reports can be obtained from the Maps and Publications Clerk. A monthly newsletter *Monthly Economic Review* is produced by the Forecasting and Policy Development Group and is available free of charge.

# CITY OF WINNIPEG

Planning Department  
395 Main Street, 3rd Floor  
Winnipeg, Manitoba  
R3B 3E1  
Phone: (204) 986-4183  
Fax: (204) 942-2008

## Focus

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### **Mandate**

Virtually all activity involving urban planning, building construction, or community development programs in Winnipeg is monitored and coordinated through the City's Planning Department.

### **Activities**

This translates into numerous administrative responsibilities related to land use plans, economic development initiatives, zoning bylaws, enforcement, urban design programs, building plan approvals, construction inspections, and neighbourhood revitalization and housing programs.

## Organization

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### **Structure**

The Planning Department is one of six departments and commissions that report administratively to the Board of Commissioners through the Commissioner of Planning and Community Services. The political counterpart is the City of Winnipeg's Standing Committee on Planning and Community Services, which directs the activities of the Planning Department through the Board of Commissioners. The Committee on Planning and Community Services communicates with City Council through the Executive Policy Committee.

### **Funding**

All activities of the Department are funded directly from the City's budget.

## Research

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### **Approach**

The overall direction of the Planning Department and its priorities are set through a political process. City council, being accountable to the citizens of Winnipeg, set the policy that guides the actions of the Planning Department in its day to day delivery of services.

### **Areas**

The Department has three substantive divisions: Development Programs Division, which manages physical development in the city; Building Inspections Division, which is primarily responsible for enforcement of bylaws and regulations involving the construction, occupancy, and

maintenance of buildings, and Community Programs Division, which maintains, improves, and preserves older neighbourhoods through the identification, establishment, maintenance, and implementation of policies, programs, and initiatives needed to enable the City to deal effectively with neighbourhoods in decline.

### **Programs**

A number of housing programs are administered by the Community Programs Division including Neighbourhood Improvement (NIP), Community Improvement (CIP), rehabilitation of the existing stock through the delivery of home repair programs (RRAP and CAHRP), and upgrading of the existing rental housing stock through code enforcement (CARUMP).



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# FEDERATION OF CANADIAN MUNICIPALITIES (FCM)

24 Clarence Street  
Ottawa, Ontario  
K1N 5P3  
Phone: (613) 237-5221  
Fax: (613) 237-2965

## Focus

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### **Mandate**

FCM is the national voice of municipal government in Canada. Founded in 1937, FCM represents municipalities of all sizes, in every corner of the country. With a membership comprising close to 600 municipalities and all major provincial and territorial municipal associations, FCM provides a national forum for the exchange of views and experiences among municipal leaders. It brings forward, to federal ministers, Members of Parliament and officials, the municipal viewpoint on national policies. Through its publications, meetings and conferences, FCM keeps member municipalities apprised of current issues facing local government.

### **Activities**

The fundamental purpose of the Federation of Canadian Municipalities is the pursuit of the common national interests of all Canadian municipalities, particularly as these affect or are affected by actions of the Government of Canada, or of the provinces and territories, acting at the interprovincial level. FCM conducts research, develops policies, and through appropriate mechanisms, takes action on matters of national municipal concern. FCM thus serves as the central linkage among Canadian municipalities and municipal associations, acting upon their shared goals in the intergovernment arena while working toward excellence in municipal administration by establishing meaningful working relationships among municipal officials across Canada.

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## Organization

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### **Structure**

Policy and program priorities are determined by FCM's National Board of Directors comprising 65 elected municipal officials. Standing Committees and Task Forces review policies for such areas as the Environment; Housing; Heritage, Arts and Culture; Urban Safety and Crime Prevention; Municipal Finance; National Transportation; International Aid and Trade; Race Relations; and other pressing matters of the day.

## Research

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### **Approach**

The research and development of new administrative approaches and techniques touching all aspects of municipal operations can best be achieved through collaboration, common effort and

shared resources among municipalities. FCM strives to promote the sharing of expertise and the development of new techniques leading to greater efficiency of operations in all spheres of municipal concern. FCM works at the leading edge of emerging municipal issues, interests and opportunities at the national level.

### **Areas**

Recognizing that the social and cultural health of municipalities is directly related to their economic well-being, FCM strives to assist local governments to foster economic growth in their communities. FCM accomplishes this by developing and delivering a variety of programs and projects to introduce new approaches that municipalities can use to support existing businesses and promote new ones.

### **Programs**

While respecting the central position of the federal and provincial governments in international relations, FCM assumes a leading role in representing Canadian municipal interests at the international level by establishing links with municipal associations in other countries and by fostering relationships between Canadian municipalities and their counterparts around the globe. FCM acts to ensure that Canada benefits from new approaches to municipal administration developed in other countries and at the same time has the opportunity to share what is excellent in Canadian municipal administration with those parts of the world that may benefit.

# GREATER VANCOUVER REGIONAL DISTRICT

Planning and Development  
4330 Kingsway  
Burnaby, B.C.  
V5H 4G8  
Phone: (604) 432-6379  
Fax: (604) 432-6296

## Focus

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### Mandate

The Greater Vancouver Regional District is a federation or partnership of eighteen municipalities and three electoral areas that make up the metropolitan area of Greater Vancouver. One of twenty-nine regional districts in British Columbia, the GVRD covers an area of 2,800 square kilometers, and is responsible for providing essential region-wide service to half of the province's population - over 1.6 million people.

Services are provided co-operatively with area municipalities for reasons of economy, effectiveness and fairness, yet the system is structured so that each municipality maintains its local autonomy.

The Regional District concept was established by the Provincial Government in 1965; the first meeting of the GVRD Board was held on July 12, 1967.

### Activities

The GVRD provides the following essential services:

- ◆ regional water supply and distribution;
- ◆ regional sewage collection/treatment/disposal;
- ◆ regional parks;
- ◆ air pollution control;
- ◆ regional hospital planning and capital financing;
- ◆ regional housing;
- ◆ labour relations (municipal employees);
- ◆ solid waste disposal/recycling/coordination;
- ◆ development services (coordination of regional development and transportation planning);
- ◆ a region-wide 9-1-1 emergency telephone system;
- ◆ a regional public relations program (including public schools).

## Organization

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### Staff

The GVRD has a staff of approximately 900 (permanent and contract), most of whom work in the environmental services and water divisions.

### Structure

The GVRD Board of Directors is comprised of elected representatives from all twenty-one member municipalities. Each community has one vote for every 20,000 population. Because no Director may hold more than five votes, the four most populous municipalities—Vancouver, Surrey, Burnaby and Richmond—have more than one Director.

Day-to-day administration of the GVRD's twenty departments is handled by the department managers who report to the Regional Manager. The Regional Manager reports to the Board of Directors.

Separate corporations within the organization, including the Greater Vancouver Water District, Greater Vancouver Sewerage and Drainage District, Greater Vancouver Regional Hospital District and the Greater Vancouver Housing Corporation, all operate under the umbrella of the GVRD.

### Funding

British Columbia's regional districts do not have direct taxation powers. They obtain most of their funds from member municipalities, billing them for services provided. This gives the municipalities further control over the regional district's level of service.

In the GVRD, the cost of most services is apportioned among the participating members on a property assessment basis, though a number of services, like water and housing, are operated on a self-supporting basis.

Reviews for regional services are listed on municipal tax bills. In general, the amount collected for the GVRD represents about 7% of the total bill. Most of the 7% goes to capital costs for hospitals.



## Research

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### Approach

The GVRD's regional research on towns, cities, metropolitan areas, and rural communities is undertaken primarily by the Development Services Department.

The Development Services Department works in close cooperation with municipal planning departments in providing a range of services directed toward the enhancement of the region's environment and general livability.

Services include the development of an on-going process for regional transportation planning, activities to develop the region's overall economy, the provision of current information on population, land use, the economy, workforce and transportation, and research on regional development trends.

The Department's activities focus on the Livable Region Strategy, a comprehensive program whose purpose is to identify challenges facing the metropolitan area in the 1990s and suggest ways to handle them. The program provides for extensive involvement by the public.

While working closely with local planning departments, the GVRD does not become involved in municipal planning decisions. Each municipality maintains control over its own planning activities.

### **Areas**

Although the broad areas of research undertaken by the GVRD's Development Services Department are consistent over time, the specific projects will vary from year to year depending on specific needs. During the past two years, research has included the following topics:

- ◆ affordable ownership housing;
- ◆ affordable rental housing;
- ◆ evaluation of Greater Vancouver's land supply;
- ◆ greater Vancouver agricultural overview;
- ◆ regional town centres;
- ◆ living close to work;
- ◆ social quality of community life;
- ◆ protecting Greater Vancouver's Green Zones;
- ◆ employment forecasting by industry sectors;
- ◆ transportation study (Freedom to Move);
- ◆ golf courses in the GVRD.

### **Programs**

The Development Services Department is responsible for the administration of various political advisory committees, including the Technical Advisory Committee, the Development Services and Transportation Committee, the Regional Administrative Advisory Committee, and the Electoral Areas Committee. These committees are made up of municipal officials and meet on a regular basis. They are chaired by members from the Board of Directors. The Committees deal with issues that are common to all municipalities throughout the region and then make their recommendations to the GVRD Board.

Sub-committees stemming from the above committees, such as the Regional Economic Development Sub-committee, the Information Systems Committee and the Social Issues Committee (all under the Technical Advisory Committee), meet to discuss technical issues and report back to the parent committees. The sub-committees are chaired and made up of municipal and GVRD staff members.

The Committees and sub-committees provide a regional forum for identifying key areas for planning-related research, coordinating research activities, exchanging research findings, ideas and information and for promoting the application of research results.

The Development Services Department also supports and participates in the activities undertaken by organizations such as the Urban Development Institute, the Federation of Canadian Municipalities, the Union of British Columbia Municipalities, the Planning Institute of BC, the Canadian Planning Institute, the Vancouver Board of Trade and the School of Community and Regional Planning at the University of British Columbia.



## Publications

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Dissemination of research undertaken or commissioned by the Development Services Department occurs through the GVRD's Department of Communications and Education, which publishes a listing entitled *Publications and Maps for Sale*. The listing identifies all completed research and publications available from the GVRD. In addition, the Department's Economic Monitoring and frequent topical bulletins provide a listing of recent Development Services publications.

Additionally, the GVRD Library offers reference and research services to Board members and GVRD staff, as well as to elected representatives and staff of its member municipalities. The library, with more than 12,000 reports and books related to aspects of regional and urban development, is also a reference centre for the public (students, businesses, outside government offices, consultants, marketing firms, libraries) seeking information related to commercial, economic, and industrial development, housing, health care planning and public policy, transportation and transit, parks and outdoor recreation, sewage and waste disposal, recycling, pollution control and environmental problems. The library's catalogues can be also accessed electronically.



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# HALIFAX METROPOLITAN AREA PLANNING COMMISSION

Ferry Terminal Building, 2nd Floor, 5077 George Street  
Halifax, Nova Scotia  
B3J 1M3  
Phone: (902) 421-8570  
Fax: (902) 421-8087

## Focus

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### **Mandate**

The provision of transit and solid waste disposal services to the participating municipalities of Halifax, Dartmouth, Bedford and Halifax County.

### **Activities**

Operation of transit service and landfill, planning of future services.

## Organization

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### **Staff**

The Planning Department has a staff of 6 involved in planning support to the Operating Divisions of the Authority and the Metropolitan Area Planning Commission. The latter agency has been inactive for several years.

### **Structure**

The Department is one of several staff organizations, along with Finance and Personnel that support the Transit and Solid Waste Operations.

### **Funding**

The Planning Department is funded 50% provincially in recognition of its regional planning work, and 50% from charges to the participating municipalities.

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## Research

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### **Approach**

The Planning Department is engaged primarily in operational and scheduling studies for the Transit Division.

### **Areas**

Transportation Planning, Transit Routing, Scheduling and Operations and facility design (bus terminals, bus only roadways). Solid Waste Management including Landfill, Incineration, Recycling and Composting.

## **Programs**

The Planning Department provides support to the Operating Divisions through the development of annual service plans, revenue forecasts and budgets. It also liaises with governments and developers in the Metropolitan area on subdivision design and the incorporation of transit facilities into new developments.



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# MUNICIPALITY OF METROPOLITAN TORONTO

Planning Department  
Metro Hall, 55 John Street  
Toronto, Ontario  
M5H 2N1  
Phone: (416) 392-8778  
Fax: (416) 392-3821

## Focus

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### **Mandate**

To provide a high quality, professional and comprehensive range of Metropolitan Planning services as appropriate and mandated in order to assure quality in the physical, social and economic environments, and the most efficient and effective land use and development pattern for the citizens of Metropolitan Toronto.

To provide professional advice on strategic issues of Metropolitan concern including, but not restricted to, the areas of urban form and structure, planning and the urban economy, infrastructure, social services including housing, and the environment; and to provide a basis for and to formulate new or revised policies and programs.

To implement and monitor the progress of the Metropolitan planning strategy and policies.

To develop and maintain a centralized regional planning information service: to undertake related research and special studies in order to interpret the statistical data included in the information system; and to maximize the quality and relevance of such information to the Metropolitan Corporation and to the public at large.

To initiate, implement, administer and review Metropolitan planning policy and practices and to maintain a program of development review in order to ensure the continuing relevance and effectiveness of the Metropolitan Plan and related policies; and to ensure that the Plan's provisions are upheld in cooperation with the Area Municipalities.

To provide an efficient and effective land use pattern through the processing and review function and through the preparation and consideration of plans and policies.

### **Activities**

The Metropolitan Planning Department undertakes a range of planning activities as the planning agency of the Municipality of Toronto. These include research, policy development, and monitoring and development control. Geographically, the department concentrates on Metropolitan Toronto and the six local municipalities that comprise it: East York, Etobicoke, North York, Scarborough, Toronto and York. To a lesser degree, the department focuses on the Greater Toronto Area, which is comprised of five regions: Halton, Peel, Metropolitan Toronto, Durham and York. The primary subjects for information gathering by the department are land-use planning, transportation planning, demographic research and environmental planning.

## Organization

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### Staff

Total staff in 1992 was 90 permanent and contract.

### Structure

The Department is organized in six divisions. For further information see the attached organizational chart.

### Funding

The Department receives its funds from the budget of the Municipality which is approved by Metropolitan council. Indirect funding is sometimes provided for special projects by the Province of Ontario and the Government of Canada.

## Research

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### Approach

Research activities in land-use and demographic matters are primarily undertaken by the Research and Special Studies Division. Research on transportation subjects, excluding demographic matters, is undertaken by the Transportation Division.

The Research and Special Studies Division maintains a comprehensive set of data bases and monitoring systems based on information from Statistics Canada, the Provincial Assessor, other Metropolitan Departments and special surveys. The data banks include existing information and past trends on: population, employment, office and retail space, industrial development, housing units and households. Data is collected on these subjects, compiled into reports and disseminated to other divisions. Upon request from individuals, information on specific areas is compiled for tailored reports. Information is also made available through special reports and a series of bulletins entitled *Metro Facts*.

The Transportation Division undertakes research on travel patterns in Metropolitan Toronto and Greater Toronto Area travel behavior to provide input into transportation policy and network improvement decisions.

Other Divisions undertake research for specific projects or reports. Major research studies are conducted as background reports for the development of land-use policy for the Official Plan.

### Areas

The Research and Special Studies Division conducts research and provides information and strategic advice on matters concerning:

- ◆ demographic and social trends;
- ◆ labour force and employment;
- ◆ housing supply and requirements;
- ◆ economic activity;
- ◆ industrial and office development;
- ◆ the state of the environment.

The Transportation Division conducts research for monitoring activities concerning:

- ◆ Annual Central Area Monitoring Program;
- ◆ Biennial Cordon Count Program;
- ◆ Quinquennial Census Journey-to Work Program;
- ◆ Greater Toronto Area travel behavior surveys.

### **Programs**

The Research and Special Studies Division is involved in a number of external programs and task forces:

- ◆ Interregional Housing Study with the Province of Ontario;
- ◆ Office for the Greater Toronto Area Future Concepts Studies;
- ◆ District Regional Health Council;
- ◆ Urban and Regional Information Systems Group;
- ◆ Information Systems Coordination within the Regions of Ontario Group.

## **Publications**

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List is available upon request.

# REGIONAL MUNICIPALITY OF OTTAWA-CARLETON

Planning and Development  
111 Lisgar Street  
Ottawa, Ontario  
K2P 2L7  
Phone: (613) 560-2053  
Fax: (613) 560-6006

## Focus

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### **Mandate**

The Planning Department of the Regional Municipality of Ottawa-Carleton is mandated by the Ontario Planning Act, 1983, to prepare an official plan for the region. Although the plan is directed at the physical structure of growth and the protection of natural resources, the policies must have regard for environmental, social, and economic considerations.

### **Activities**

The department pursues a range of activities, the most important of which are keeping the Regional Official Plan up-to-date, approval of local official plan amendments and plans of subdivision and condominiums (delegated approval from Ontario Minister of Municipal Affairs), development of housing policy, and maintaining two housing registries.

## Organization

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### **Staff**

The department has a total staff of 50, of which approximately 20 spend part of their time doing research.

### **Structure**

The department is organized into two divisions and several support branches. Most research and policy development is done in the Policy and Programs Division. The Plans Administration Division is primarily involved in processing applications for subdivisions, condominiums and land severance, and coordinating comments on zoning bylaws.

### **Funding**

The Planning Department is supported almost totally by the operating budget of the Corporation, although grants have been received for housing research and for the housing registries.

## Research

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### **Approach**

The Department's research capability is principally in the Policy and Programs Division, where surveys are undertaken or commissioned on a variety of areas in order to provide the information needed to keep the Regional Official Plan and housing policies up-to-date. Results of research are

made available primarily through published reports.

### **Areas**

Research and analysis projects cover the following areas:

- ◆ employment;
- ◆ social housing needs;
- ◆ land use;
- ◆ vacant residential and industrial land surveys;
- ◆ retail facilities;
- ◆ mineral resources;
- ◆ ground water;
- ◆ flora and fauna;
- ◆ forecasts of population, household and employment growth and urban land requirements.

### **Programs**

The department sponsors the Regional Interagency Data Exchange (RIDE) and the Planners Information Exchange, both of which are intended to facilitate the dissemination of information among governments and agencies in Ottawa-Carleton.

## **Publications**

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Internal report. List available upon request.



# REGIONAL MUNICIPALITY OF WATERLOO

Planning and Development  
20 Erb Street West  
Waterloo, Ontario  
N2J 4G7  
Phone: (519) 885-9425  
Fax: (519) 885-1436

## Focus

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### Mandate

The Regional Municipality of Waterloo was established by the Province of Ontario in 1973 as the upper tier in a two-tier system of local government for an area encompassing the Cities of Cambridge, Kitchener and Waterloo and the Townships of North Dumfries, Wellesley, Wilmot and Woolwich. Regional responsibilities are set out under the Regional Municipality of Waterloo Act.

### Activities

The Region has authority over matters affecting water supply and water quality including water conservation and protection of ground water aquifers, which provide virtually all of the Region's drinking water, waste management and waste reduction for the two regional landfills, designation and protection of agricultural lands and natural areas, and regulation of the pattern of growth and development in the Region.

## Organization

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### Staff

The staff of the Regional Municipality of Waterloo, under the direction of the Chief Administrative Officer, is responsible for carrying out the policies and programs established by Regional Council. The 1991 staff complement was approximately 1600 including full-time, part-time and temporaries. The Regional Policy Department adds a further 700 persons.

### Structure

Regional Council is the policy-forming and decision-making body of Regional government and is composed of 25 Councilors elected for a three-year term, plus the Regional Chairman who is elected by Council for the same term. Each municipality is represented by its Mayor and a certain number of local Councilors.

Aside from the Regional Chairman's and Chief Administrator's Offices, there are 9 departments:

- ◆ Clerk;
- ◆ Engineering;
- ◆ Finance;
- ◆ Health Services;

- ◆ Heritage Resources;
- ◆ Human Resources;
- ◆ Legal Services;
- ◆ Planning and Development;
- ◆ Social Services.

Regional Council is also assisted by a number of standing and advisory committees.

### **Funding**

In 1990, about 39% of Regional revenue was derived from grants from the Province, 29% from the tax levy, and 24% from user fees, and the remainder from other sources.

## **Research**

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### **Approach**

The Planning and Development Department is responsible for Regional planning and development issues as well as for planning matters affecting the Waterloo-Guelph Regional Airport, the Regional Arboretum and the Regional forests. It also operates a Regional library system in the four Townships and an archaeological function responsible for assessing the archaeological impact of all development applications in the Region. The Commissioner also acts as the General Manager for the Waterloo Region Non-Profit Housing Corporation.

### **Areas**

The Department's Planning Division is comprised of three sections: Land Use/Social/Economic Planning, Environmental Planning, and Transportation Planning. This division has the prime responsibility for the research, establishment and execution of policies in the Regional Official Plan, and through other corporate actions for managing regional development compatible with the region's land use, social, economic and natural environments, and new Provincial planning policy initiatives. It recommends approval of the City and Township Official plans, which must conform to the Regional Official Policies Plan, and prepares the Region's Transportation Plan.

The Development Division recommends approval of and comments on all development applications within the Region. These include approval of Area Municipal official plans and amendments, subdivision plans, condominium plans, road closing by-laws and parking lot control by-laws, as well as final comments on zoning by-law amendments, severance applications, minor variance applications, and sand and gravel pit license applications. The division is also responsible for the collection, analysis and dissemination of information concerning development activity within the region.

## **Publications**

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List available upon request.

# UNION DES MUNICIPALITÉS DU QUÉBEC

Département de la Recherche  
680 Sherbrooke Ouest, Suite 680  
Montréal, Québec  
H3A 2S6  
Phone: (514) 282-7700  
Fax: (514) 282-7711

## Focus

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### Mandate

The mandate of the *Union des municipalités du Québec* (UMQ) is to bring together Québec municipalities and represent them.

### Activities

The Union's main activity is making the position of municipalities known to the government and its designated representatives, as well as special-interest groups in Québec society. In order to achieve its mandate, UMQ has developed a number of policy statements, partly based on its secretariat work, but mainly prepared in its research and development directorate.

UQM's research activities are limited to the development of policies and recommendations pertaining to any area of municipal interest; these recommendations are then presented to the Government of Québec. Within this context, UQM sometimes publishes research reports, the minutes or proceedings of symposiums which it has organized, etc., even though this is not the primary object of its mandate.

Within the context of policy development, the research and development directorate maintains a permanent interface with professionals (consultants) and municipalities where the expertise and knowledge of the challenges faced by Québec municipalities are to be found.

ICURR Intergovernmental Committee on Urban  
and Regional Research  
Comité intergouv. **Organization** CIRUR

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### Staff

In 1992, UQM had 25 permanent employees, eleven of whom worked in the research and development directorate: nine advisers, and two secretary-librarians.

### Structure

UMQ's structure is similar to that of like agencies; that is, it has a Board of Directors made up of mayors representing all of the regions of Québec, an Executive Board (a President and three Vice-Presidents) selected from the Board of Directors, and an administrative secretariat described previously. UQM's head office is in Montréal, and there is an office in Québec City.

### Funding

UMQ is funded by the dues from member municipalities, and by its own activities (such as services to members, etc.)

# UNION OF BRITISH COLUMBIA MUNICIPALITIES

10551 Shellbridge Way, #15  
Richmond, B.C.  
V6X 2W9  
Phone: (604) 270-8226  
Fax: (604) 660-2271

## Focus

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### **Mandate**

The Union of B.C. Municipalities (UBCM) is an association that has represented the interests of local governments in British Columbia since 1904. The UBCM's mandate is to represent the common interests of all municipalities and regional districts in B.C.

### **Activities**

The Activities of the UBCM fall into three main categories:

1. representing the common interests and concerns of local government to senior government;
2. providing information and assistance to local government decision makers;
3. providing member services that can best be provided for on a cooperative basis.

## Organization

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### **Staff**

Eight permanent staff and two contract staff carry out the day to day operations of the organization.

### **Structure**

Delegates from member municipalities and regional districts provide the broad direction for the UBCM. Responsibility to carry out that direction is given to a 16 person Executive that includes representatives of five geographical area associations throughout the province. Each year, the membership meets at their Convention to elect the executive and to set the priorities and direction for the association.

### **Funding**

The UBCM is a non-profit organization funded primarily through its membership dues. Membership is voluntary, but all 179 municipalities and regional districts are members of the association.

To a lesser extent some funding is forthcoming from member services and publication sales.

## Research

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### **Approach**

Staff undertake research work as directed by the members to assist them in effectively

representing their concerns on a specific policy issue to senior levels of government. This type of research usually takes the form of a Discussion Paper or Submission on behalf of the members. Research may also be undertaken on issues of specific interest to local governments such as annual surveys on local government financial matters.

### **Areas**

Research projects undertaken vary depending on the policy issues and concerns of local governments.

### **Programs**

Through its Member Services, UBCM provides local government with a number of services and programs that can be provided more economically on a group basis. Some of these include a Group Benefits program for local government staff, group purchasing programs and commercial vehicle licenses. UBCM also provides local elected officials with training programs for newly elected officials, refresher courses and other issue-relation seminars.

## **Publications**

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UBCM publishes a number of items including a *Quarterly Newsletter*, member circulars on current policy issues and events, Annual Reports, Minutes of the Annual Convention, *Law Notebook* (cases of interest to local government), Annual Surveys, *Net-work-book* and other publications on how local government operates.



# UNION OF NOVA SCOTIA MUNICIPALITIES

#134, 1657 Barrington Street  
Halifax, Nova Scotia  
B3J 2A1  
Phone: (902) 423-8331  
Fax: (902) 425-5592

## FOCUS

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### **Mandate**

The Union of Nova Scotia Municipalities is a non-profit organization that represents the interests of local government in Nova Scotia. The Union acts as a spokesperson for member units on municipal matters.

### **Activities**

The UNSM carries out or causes to be carried out such research activities as will assist in encouraging a higher degree of efficiency of local government in the province.

## Organization

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### **Staff**

Three full-time, a legal advisor, and a financial advisor on retainer.

### **Structure**

The UNSM has four Officers (President, First Vice President, Secretary/Treasurer and Past President). In addition, an Executive Committee of 11 members, which conducts the affairs of the Union between annual conferences, is elected at the regional meetings .

### **Funding**

The UNSM has two main sources of revenue: membership dues and an unconditional operating grant from the Province of Nova Scotia.

## Research

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### **Approach**

The UNSM works in cooperation with various government departments, the Federation of Canadian Municipalities, the Association of Municipal Administrators (Nova Scotia), and the Maritime Municipal Training and Development Board to undertake on commission a wide range of research activities.

### **Areas**

Research projects vary considerably from year to year depending on specific requirements. Some projects currently under way include:

- ◆ municipal structural reform;

- ◆ race relations;
- ◆ delivery of community service programs;
- ◆ municipal insurance needs.

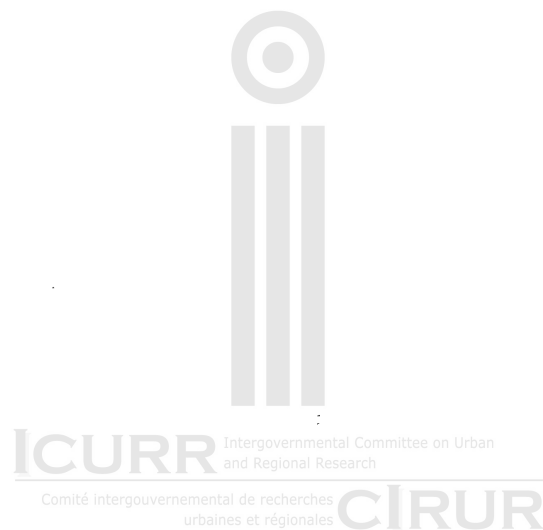
### **Programs**

The UNSM holds an annual conference, convenes special meetings of Mayors/Wardens, and is represented on a number of joint provincial/municipal committees.

## **Publications**

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The UNSM publishes a monthly newsletter. The main publication in 1992 was the *Task Force Report on Local Government*, a report to the Government of Nova Scotia and the UNSM.









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## Academic Institutions

**ICURR** Intergovernmental Committee on Urban  
and Regional Research  
Comité intergouvernemental de recherches  
urbaines et régionales **CIRUR**



# **BROCK UNIVERSITY**

Institute of Urban and Environmental Studies  
St. Catharines, Ontario  
L2R 3A1  
Phone: (416) 688-5550  
Fax: (416) 682-9020

## **Focus**

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### **Mandate**

For over twenty years, the Institute has offered a distinctive, interdisciplinary programme of urban and environmental studies. A central mandate of the Institute continues to be to bring together the approaches of traditionally recognized disciplines within an applied, problem-solving context.

### **Activities**

The Institute offers an interdisciplinary under-graduate programme on various aspects of the natural and built environments, with special emphasis on policy options for Canada.

## **Organization**

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### **Staff**

The Institute's programmes are organized in co-operation with many other departments at Brock University.

### **Structure**

Combined major programmes are offered in co-operation with such departments as Biological Sciences, Chemistry, Economics, Geography, Geological Sciences, Politics and Sociology. While one student might major jointly in Chemistry and Urban and Environmental Studies, another might select a combined major with Politics. In either case, the student integrates expertise gained in a selected discipline within the context of urban and environmental studies. Either a B.A. or B.Sc is granted, depending on the courses chosen. A pass degree is completed in three years, and an honours degree in four years. A part-time Certificate is available for those who already have a degree in another field (or equivalent professional experience) and wish to add some concentrated experience in current urban and environmental issues.

### **Funding**

The Institute operates under standard University funding.

## **Research**

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### **Approach**

The primary emphasis of research undertaken at the Institute is that it proceed from an explicit interdisciplinary perspective, with the ultimate aim that it impact on environmental policy.

## **Areas**

Areas of interdisciplinary study range from issues of landscape ecology, through resource and wildlife management to social and environmental impact assessment, human ecology and planned urban and regional change.

## **Programs**

The Institute offers honours students an option to complete a thesis in their final year of study. Theses are bound, and are available through Brock University library. Research grants awarded to individual faculty support a variety of projects, within the areas noted above.

Examples of faculty research currently in progress include:

- ◆ the role of a Code of Ethics in the management process of Shorthills Provincial Park;
- ◆ a phenomenological approach to environmental planning;
- ◆ landscape ecology and management of forest fragments in Shorthills Provincial Park;
- ◆ application of ecosystem theory to human-dominated systems over a range of scales, from city to globe;
- ◆ common property approaches to utility corridor management and utilization;
- ◆ land tenure regimens, maintenance programmes and cooperative management strategies employed by Canadian public utilities;
- ◆ trail networks and greenways in the Niagara Region;
- ◆ Greenquest Environmental Education Computer Game Project.

## **Publications**

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Individual faculty publications, relating to above research.

# MCGILL UNIVERSITY

School of Urban Planning  
3480 University Street  
Montréal, Québec  
H3A 2A7  
Phone: (514) 398-4075  
Fax: (514) 398-8376

## Focus

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### **Mandate**

To train first class planning practitioners, and to promote urban research.

### **Activities**

Teaching and research. About 18 students are admitted each year to a 2 year Masters program.

## Organization

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### **Staff**

Four full-time professors, two part-time and several adjunct and visiting faculty.

### **Structure**

The school is an autonomous unit within the Faculty of Engineering. It is part of the Montreal Inter university Group, Urbanization and Development, named a Centre of Excellence by CIDA.

## Research

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### **Approach**

Research is undertaken by all faculty members according to their interests and expertise. Students' research may be as part of a faculty-led team, or individual work supervised by a faculty member.

### **Areas**

Urban design, housing, urban environmental problems, computer applications in planning, land use law, agricultural zoning, urban transportation, planning methods and procedures and Third World planning.

### **Programs**

Research programs change from year to year. Research in 1992 included:

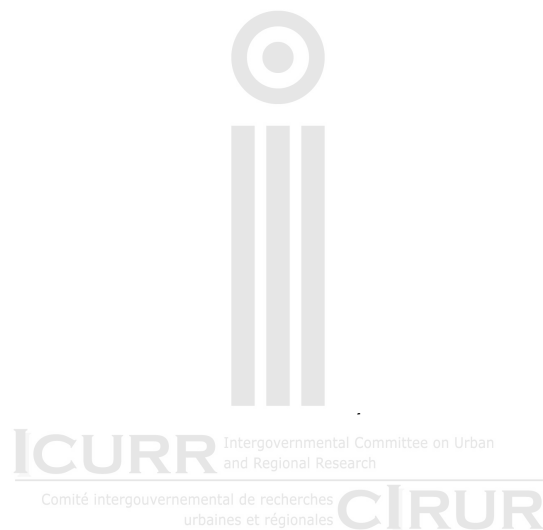
- ◆ the history of planning in Montreal;
- ◆ three studies in Trinidad on urban restructuring and reuse of the waterfront in Port of Spain, environment, attitudes and community development in squatter settlements, and land tenure in relationship to low income housing;

- ◆ a study of transportation problems in Mexico;
- ◆ transportation implications of changing urban commuter patterns in Canada.

## Publications

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Research results are disseminated through the usual range of scholarly journals and conferences, research reports to the funding agencies, and student Supervised Research Project reports are filed in the Blackader-Lauterman Library of McGill University.



# QUEEN'S UNIVERSITY

School of Urban and Regional Planning  
Kingston, Ontario  
K7L 3N6  
Phone: (613) 545-2188  
Fax: (613) 545-6300

## Focus

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### **Mandate**

The School of Urban and Regional Planning is an academic unit of Queen's University, Kingston, Ontario. It is an educational institution offering graduate studies in urban and regional planning and carrying out research in the discipline. It offers a Master's degree in planning and prepares students for careers as professionals in various fields of urban planning, i.e., land use, housing, environmental and human services. The production of knowledge through research is an equally important mission of the school as is its application for the health and welfare of the community.

### **Activities**

The school carries out a range of activities to fulfill its mission. It offers courses and opportunities for research and professional practice to graduate students. Its faculty, as well as its students, are engaged in research, both contract and self-initiated. As a part of its mission to link knowledge with public policy, the School is also involved in community service by providing professional advice to community groups and public agencies.

## Organization

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### **Staff**

The school has six faculty members and a student body ranging from 40-45 per year, complemented by a secretarial/administrative staff consisting of three members.

### **Structure**

The school is an autonomous unit of the University. It is part of a group of schools and research institutes in the University that specializes in public policy education and research for public policy. The school reports to the Dean of Graduate Studies and is linked with other cognate departments in the University.

### **Funding**

The primary source of school funds is an allocation from the University's budget. There are some funds obtained through research grants and contracts.

## Research

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### Approach

Research in the school is guided by academic traditions and professional interests. The relevance and applicability of research to public affairs is especially emphasized. The research is primarily undertaken at the initiative of individuals to advance knowledge and understanding. The contract research is also partially a matter of individual faculty and student initiative. The research is primarily focused on Canadian problems, but international development issues and comparative studies are also given considerable attention.

### Areas

There are three areas in which the school specializes, i.e., land use planning, housing and environmental and human services. Research falls, more or less, into these three categories. A number of books and monographs, articles and reports have been published by the faculty and students of the school. The areas covered recently are:

- ◆ institutionalization of urban planning in Canada;
- ◆ urban structure;
- ◆ housing policy and markets;
- ◆ small towns and villages in Canada;
- ◆ housing for the elderly;
- ◆ land tenure and prices;
- ◆ environmental ethics;
- ◆ provision of social services;
- ◆ internal dynamics of Third World cities;
- ◆ comparative urban planning.

### Programs

There are four distinct types of research activities within the school:

1. Academic research undertaken by faculty. It is a self-initiated research based on theoretical and empirical questions of the individual's interest. A number of research projects have received funding from grant competitions of SSHRC, CMHC and Queen's University.
2. Contract research. In the recent past, faculty have carried out contract research for CMHC, Ministry of Housing, Ontario; Directorate of Multiculturalism, Secretary of State, Canada; and CIDA.
3. Applied research. Faculty and students have carried out research and design projects for social agencies, community groups and public institutions. This research usually takes the form of class exercises for graduate students under faculty supervision. The school has undertaken such projects for the Regional Municipality of Ottawa-Carleton, the City of Kingston, the Provincial Ministry of Housing, and occasionally, some citizen groups.
4. Research carried out by students as part of their Master's degree requirement. This is a very large component of research. So far, about 260 Master's reports and theses have been completed on a wide range of topics.



## Publications

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Individual faculty publications.



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Comité intergouvernemental de recherches  
urbaines et régionales **CIRUR**

# TECHNICAL UNIVERSITY OF NOVA SCOTIA

Department of Urban and Regional Planning  
P.O. Box 1000  
Halifax, Nova Scotia  
B3J 2X4  
Phone: (902) 920-7570  
Fax: (902) 423-6672

## Focus

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### **Mandate**

The Department of Urban and Rural Planning was established in 1978 to deliver a two-year graduate professional degree in planning recognized by the Canadian Institute of Planners.

### **Activities**

- ◆ graduate program;
- ◆ teaching in planning;
- ◆ thesis research by all students;
- ◆ co-op work team is a requirement of all students;
- ◆ ongoing research in planning theory, design, community development and other areas.

## Organization

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### **Staff**

Academic: Three full-time; two professors, one Associate Professor with graduate degrees in Planning, Architecture and Civil Engineering. Support: 1 secretary.

### **Structure**

The department is one of two in the Faculty of Architecture at the Technical University of Nova Scotia.

### **Funding**

Direct funding through the university to support teaching, research and administrative functions. Current research and development activity funding from Soil Science Research Council and Canadian International Development Agency.

## Research

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### **Approach**

Individual research undertaken by professors. Individual student thesis research leading to publication. Team student research focused on community development needs. Major joint research projects are supported by external project funding.

**Areas**

**Research areas:** Planning theory, evaluation processes in environmental planning; urban transportation; housing; community planning in Atlantic Canada; community and environmental planning - developing countries; urban history; urban design; energy sources and use in the built environment.



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and Regional Research  
Comité intergouvernemental de recherches  
urbaines et régionales **CIRUR**

# UNIVERSITÉ DE LAVAL

Centre de Recherche en Aménagement et Développement Régional  
Pavillon Félix-Antoine Savard, Local 1636  
Ste-Foy, Québec  
G1K 7P4  
Phone: (418) 656-7558  
Fax: (418) 656-2018

## Focus

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### Mandate

The main objective of the *Centre de Recherche en Aménagement et Développement Régional* is to provide an institutional infrastructure from which research, advanced training and community services in the field of planning and development can be developed.

The main objectives of the CRAD are: 1) to promote interdisciplinary research on morphological, environmental, economic and social aspects of urban and regional development; 2) to provide expert advice to the government, the private sector and special-interest organizations on the subject of urban and regional planning; 3) to facilitate advanced training in land use and regional development; 4) to assist in the drawing up of urban and regional development policies in Québec and elsewhere.

### Activities

In addition to its research activities, the CRAD also provides services to postgraduate students and to the Québec City Region, since a documentation centre on this region is housed within the CRAD. Students working on research conducted by the Centre have access to a computer laboratory. Furthermore, the Centre shares part of its infrastructure with Laval University's program for advanced studies in land use and regional development.

### Staff

The Centre has researchers in the fields of architecture, social sciences, the natural sciences, engineering, and geography. Over time, these researchers have developed expertise in environmental impact studies, and the Québec City Region provides their practical laboratory.

### Structure

The CRAD maintains a close relationship with local, provincial and federal governments, as well as with private firms that work in the area of land use and regional development.

### Funding

Funding for the Centre is provided by the University, grants and research contracts.

## Research

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### Programs

Listed below are some of the projects that are currently under way in different sectors.

Structural Analysis of the Built-up Structure:

- ◆ The Analysis and Management of Spatialized Information as Regards on Urban Morphology applied to the Québec City Region (Ritchot, Des Rosiers, Raveneau, Dubé, FCAR-Équipe, 89-92);
- ◆ Software for town planning (Mercier, Des Rosiers, Mingeron, Ritchot, Villeneuve, Almerco Inc., 199-95).

In the Development of a Regional Model for Socioeconomic Impacts:

- ◆ A simulation model for economic, social and spatial impacts simulator on the Québec City Region (Fréchette, Villeneuve, Thériault, FCAR, Action Spontanée, 89-92);
- ◆ Reconciling family and occupational responsibilities: the business approach vs. the municipalites approach (Villeneuve, Fréchette, H. Lee-Gosselin, Séguin, FCAR, 92-93).
- ◆ In technological and environmental risks:
- ◆ The restoration of an abandoned talcum mine (Boivin, 91-93);
- ◆ The progressive restoration and refitting of the Lac-Saint-Charles sand quarry (Boivin, 91-93).

In the Environmental Risks Analysis sector:

- ◆ Urban acoustics and community noise (Mignerou).

In the Road Safety Analyses sector:

- ◆ Residential Developments and Road Safety (Piché et. al., CHMC, 92-93).

## Publications

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The Centre publishes collected works, the *Cahiers du CRAD*, and a series of special reports ("Rapports spéciaux"). A list of these publications is available on request.

# UNIVERSITY OF BRITISH COLUMBIA

School of Community and Regional Planning  
6333 Memorial Road  
Vancouver, B.C.  
V6T 1W5  
Phone: (604) 822-3276  
Fax: (604) 822-3787

## FOCUS

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### **Mandate**

SCARP is a graduate school within the Faculty of Graduate Studies at UBC. The school offers three degrees: M.A. (Planning), M.Sc. (Planning), and Ph.D. It was created in 1952,

SCARP emphasizes an integrated approach to planning for development through six concentrations: community and regional planning, urban physical planning, urban policy planning, real property development and planning, international development planning, and natural resources/ecological planning. Both faculty and students are engaged in both teaching and professional practice, and are actively engaged in research and publication. The School is certified by both the Canadian Institute of Planners and the American Planning Association (American Institute of Certified Planners).

### **Activities**

SCARP has a major research centre within its organization: the Centre for Human Settlements. SCARP has affiliations with the Westwater Research Centre and the Institute for Asian Research.

## Organization

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### **Staff**

SCARP is one of Canada's largest planning programs with 15 full-time faculty, many part-time faculty, 100 students in residence and a wide diversity of courses.

## Research

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Research undertaken is focused on Canada, the U.S. and Asia and deals with all the concentrations offered by the school. Both the school and the Centre for Human Settlements have regular publications and conferences/seminars.

# UNIVERSITY OF BRITISH COLUMBIA

Centre for Human Settlements  
2206 East Mall  
Vancouver, B.C.  
V6Y 1Z3  
Phone: (604) 822-5254  
Fax: (604) 822-6164

## Focus

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### **Mandate**

The UBC Centre for Human Settlements (CHS) is the multi-disciplinary arm of UBC's School of Community and Regional Planning (SCARP). The CHS was established at the time of the 1976 United Nations Conference on Human Settlements (Habitat) held in Vancouver. The research and developmental focus of the Centre is on human settlements, which, simply put, are the places where people live, work and enjoy their lives.

### **Activities**

At present, the Centre is engaged in five major areas of research: housing and community development, emergency and disaster preparedness planning, sustainable development of human settlements, gender-related aspects of human settlement development and international activities and linkages. The Centre has sponsored national, regional and international seminars and workshops, published numerous monographs on critical policy issues, conducted professional training programs and participated in a global network of research and educational institutions focused on human settlements.

## Organization

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### **Staff**

The CHS staff consists of a director, assistant director and an administrative and support staff of seven. Associated with the Centre in a variety of different capacities are a complement of approximately 40 research associates from the UBC academic community, local and provincial planning agencies and other academic institutes. Included among the research associates are most of the SCARP faculty members, including five whose offices are at CHS, and another dozen faculty members from other academic departments. In addition, there are at least 24 graduate students from SCARP who have affiliations with CHS through specific research projects.

### **Structure**

Policies of the Centre are governed by a Council whose members are appointed by the Dean of Graduate Studies. Management of the Centre is headed by the Director, who reports to the Dean of Graduate Studies through the Director of SCARP. Extensive linkages to other academic institutions and local, national and international agencies are maintained through the network of CHS research associates.

## **Funding**

Funding for CHS activities is almost entirely derived from specific projects or programs.

## **Research**

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### **Approach**

The basic approach to research by CHS associates stresses collaborative work, often involving planning practitioners as well as academics from other institutions and policy makers. CHS research is policy oriented and usually attempts to be generic in terms of policy implications, rather than tied to specific localities. Specific topics for research are generated by the interests of CHS research associates. The Centre attempts to maintain a balance between domestic and international research projects.

### **Areas**

Substantive areas of research that are covered in current or past research projects and programs include:

- ◆ national and international housing policy and community development;
- ◆ homelessness in Canada;
- ◆ sustainable development of human settlements;
- ◆ healthy communities;
- ◆ pacific Rim urbanization;
- ◆ economic and physical changes in the metropolitan regions of East and Southeast Asia;
- ◆ gender and the development of human settlements;
- ◆ emergency and disaster preparedness planning.

### **Programs**

Currently, the major programs at the Centre are:

1. The Centre of Excellence in International Human Settlement Planning, a CIDA-funded five year program to support research and training in human settlements planning in a cooperative undertaking with five partner institutions in Asia.
2. The UBC/Vietnam Linkage Project, a five-year cooperative project to enhance the capabilities of the National Centre for Social Sciences in Vietnam in contributing to the formulation of policies and programs leading up to economic restructuring in the country.
3. The Disaster Preparedness Resource Centre, which has been supported since 1989 by Emergency Preparedness Canada for the purpose of compiling and disseminating information on how to plan for and cope with disasters such as earthquakes, cyclones, conflagrations and other emergencies.
4. Professional Programs, which provides short courses for professional planners, municipal officials, administrators and other individuals interested in planning issues.



## Publications

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Publications are an important means of disseminating the results, workshops and conferences in which CHS research associates are involved. The Centre publishes monographs, working papers, conference proceedings, resource books and research bulletins. A complete list of currently available publications can be obtained by contacting the Centre.



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and Regional Research  
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urbaines et régionales **CIRUR**

# UNIVERSITY OF MANITOBA

Department of City Planning  
Rm. 201, Russell Building  
Winnipeg, Manitoba  
R3T 2N2  
Phone: (204) 474-6578  
Fax: (204) 275-7198

## Focus

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### **Mandate**

The Department of City Planning is a department of the Faculty of Architecture, which offers a graduate Masters degree in City Planning. It is the oldest continuing program of its kind in Western Canada and is accredited.

### **Activities**

Approximately 80 students are enrolled in the program. All students complete a thesis as well as 30 credit hours of courses at the Pre-masters level and 45 at the Masters Level. An internship program was recently introduced.

## Organization

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### **Staff**

The Department has a permanent staff of 5 and employs up to 5 additional instructors to teach specific parts of the program on a sessional basis. It also collaborates with staff at other universities and the profession on research projects and studio projects.

### **Funding**

The academic program is funded by the University of Manitoba and University Grants Commission funding. Research funding sponsors are various.

## Research

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### **Approach**

Research is undertaken by student project teams, for clients as part of studio projects; contract research on grants from bodies such as CMHC has also been undertaken. Members of the department are also participating in a CIDA project related to Disaster Management in Brazil (\$1.2 million project), the federal Green Plan Initiative (Study of Lake Winnipeg Drainage Ecosystem) and Housing Research funded from various sources.

### **Areas**

Specific areas of interest include: non-profit housing; housing affordability; seniors' housing; urban revitalization; regional planning; heritage planning, disaster management planning; and community economic development.

# UNIVERSITY OF TORONTO

Program in Planning  
100 St. George Street  
Sidney Smith Hall  
Toronto, Ontario  
M5S 1A1  
Phone: (416) 978-3377  
Fax: (416) 978-6729

## Focus

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### **Mandate**

The Program in Planning was first established as a diploma program in 1954 and since 1963 has offered a two-year Master's degree in planning. In addition to the mandatory core curriculum, students must select one of four areas of specialization; urban planning and development, social planning and policy, economic planning and policy and environmental planning.

### **Activities**

In addition to the normal teaching activities associated with the degree program, staff members associated with the program engage in a wide variety of scholarly research, professional activities in urban and regional planning, and community support activities of various kinds. As part of their core program, students undertake work on a wide range of current planning problems in Ontario.

## Organization

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### **Staff**

For Administrative purposes, the Program in Planning is housed in the Department of Geography with its own Program Director. Seven staff members contribute 50% or more of their time to the Program, while an additional 17 staff members contribute a smaller share; in total this represents the equivalent of slightly more than eight full-time staff.

## Research

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### **Approach**

Research is undertaken individually by staff members as part of their own scholarly or professional activities. The majority of this work is funded by national granting agencies; funds are also provided by all three levels of government, and by contracts with private or non-profit agencies.

### **Areas**

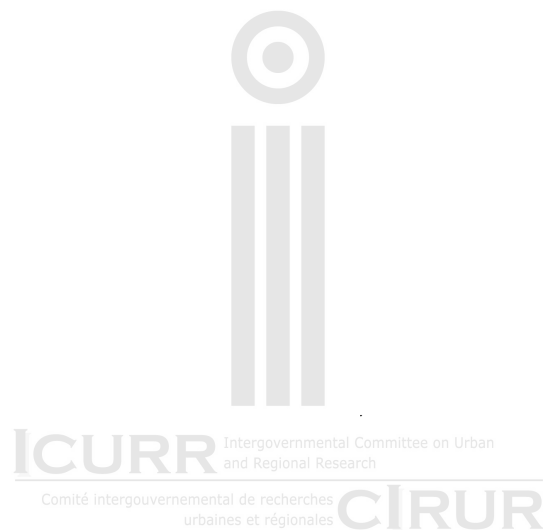
A detailed listing of research areas would be very lengthy, and not necessarily representative of work in any particular year. The general areas of research are defined by the four areas of

specialization in the program; urban development and planning, social planning and policy, economic planning and policy, and environmental planning.

## Publications

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The scholarly work of staff members appears in a wide variety of learned and professional journals. In addition the Program publishes a series of working papers called "Papers on Planning and Design." The purpose of the series is to quickly circulate recent work on issues of interest to a broadly-based audience of professionals and academics. Submissions are invited from students, staff members, research consultants, academics, practicing planners, and other interested in presenting material related to urban and regional planning to a diverse audience.



# UNIVERSITY OF TORONTO

Centre for Urban and Community Studies  
Toronto, Ontario  
M5S 1A1  
Phone: (416) 978-2072  
Fax: (416) 978-7162

## FOCUS

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### Mandate

The Centre was founded in 1964 to provide a multi-disciplinary research environment for members of the University of Toronto community who have an interest in the study of cities. The Centre's mandate includes encouraging and facilitating multi-disciplinary research; administering grants and contracts, and providing space, facilities and services to research projects; improving communications between researchers and the urban community generally through conferences, lectures, seminars, newsletters and publications; serving as a publication outlet for urban research in progress and completed; providing support and resources to faculty, graduate students and visiting scholars; operating a reference collection and information services, and; maintain contact with appropriate external agencies.

The Centre is a research institute; it has no direct teaching or degree responsibilities. Its Director is currently a professor whose University appointment is in the Department of Political Science. Apart from the Director, membership in the Centre does not involve a faculty appointment; members apply directly to the Centre for space and facilities to carry out their research. In 1991-92, members were drawn from the disciplines of political science, geography, sociology, architecture, history and economics. In addition, there are a number of associate members who may be faculty of the University of Toronto or of other academic institutions, or urban researchers from government or non-governmental bodies.

### Activities

Several current projects within the Centre study aspects of social organizations. Major initiatives have been taken recently in the international areas, with the coordination of several important projects. An 18-month study of urban research in the Third World is sponsored by the Ford Foundation. This is a collaborative and consultative process involving research institutes in 12 sub-regions, and will produce a major body of research on the urban questions that have been and/or need to be addressed, as well as a final document, which will help the Foundation shape its future urban work in the Third World. A team of contributors were led to produce a 250-page document defining a new approach to urban policy for CIDA, the Canadian International Development Agency: *An Urban Problematic: Urban Development and Assistance Policy in the Third World* was submitted to CIDA in August 1991.

The African Research Network for Urban management (ARNUM) is also supported by the Ford Foundation. The project links six urban research institutes in Africa, with the Centre as coordinator, helping to obtain research resources and supporting the development of research projects.

## Organization

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### Staff

A small permanent administrative staff (two full-time, two part-time) provides the core of support. The Director and members of the Centre are cross-appointed from University teaching departments. Associate membership in the Centre is available to members of the University or affiliated community who are engaged in urban research. Research assistants are recruited by individual projects as appropriate.

### Funding

The Centre reports to, and receives its base budget from, the Dean of Graduate Studies. Any additional funds are raised through grants and contracts.

## Research

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### Approach

The research activities of the Centre comprise both major programs, intended as areas of continuing research interest involving an interdisciplinary team approach, and more focused and shorter-term projects, often undertaken by one or two researchers. The research undertaken can be both scholarly and policy-oriented, and must conform to the University's research guidelines.

### Areas

Housing policy, programs and markets; Canadian and comparative urbanization and urban management in developing countries; social networks and structural analysis; social ecology; women and the labour force; urban systems, urban growth and changing metropolitan form in Canada; regional science and regional development. The Childcare Resource and Research Unit is a program within the Centre.



## Publications

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The Centre's publications program makes available, at cost, papers written by affiliated researchers and graduate students, conference proceedings and lectures by visiting scholars.

# UNIVERSITY OF WATERLOO

School of Urban and Regional Planning  
Faculty of Environmental Studies  
Waterloo, Ontario  
N2L 3G1  
Phone: (519) 885-1211  
Fax: (519) 725-2827

## Focus

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### **Mandate**

The school was established in 1969 to provide education and training in urban and regional planning. Our substantive focus is on the environment, both built and natural. As part of the educational process we attempt to define the role of the professional planner, the varied terms of reference under which he or she works within society, and to cover the traditional procedural and substantive topics of a planning curriculum including planning process, methodology and philosophy.

The school strongly supports the concept of experimental and practice-based learning as a means of bridging the gap between theory and practice. About one-half of our 300 undergraduate students are enrolled in the co-operative education stream in which they alternate between four month study and paid work terms. Our 50 Master's students seek summer work experience in planning offices or as researchers associated with faculty-initiated research projects. Our 32 Doctoral students usually enter the program with considerable professional work experience.

Studies lead to Bachelors, Masters and Doctoral degrees. There are 1,400 Waterloo planning graduates practicing across Canada, in the U.S.A. and overseas. The three planning degree programs are recognized by the Canadian Institute of Planners and the Ontario Professional Planners Institute.

### **Activities**

The school operates the Planner-In-Residence Program designed to bring senior professionals into the school for one academic term to interact with students and faculty in studio, lecture hall, seminar room and on field trips.

## Organization

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### **Staff**

The school has 19 full-time faculty and, at any given time, about a half dozen adjunct faculty. Adjunct faculty are practitioners who visit the campus for one or several terms to teach single courses related to their professional expertise.

### **Structure**

The school is located within the Faculty of Environmental Studies that includes a School of Architecture and the Departments of Geography and Environmental and Resource Studies. These neighbouring programs provide members of the school with excellent opportunities for

collaborative teaching, learning and team research.

## Research

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Although the School's primary role is to prepare planning students for professional practice, the conduct of applied research remains a very important supporting activity. Research findings pertaining to planning and development in the built and natural environments emanating from the activities of faculty and students are directed into the classroom and into the larger society enriching teaching and practice.

Recent research directions cover a broad spectrum reflecting the many interests of faculty. Examples of research include: planning for sustainable economic development on the Island of Bali, siting and managing municipal solid waste facilities, monitoring urban growth using satellite images, evaluating the American concept of neo-traditional town planning in the Ontario setting and exploring the notion of greening and sustainable development in Canadian cities.

## Publications

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Faculty members' research is published locally in the School's Working Papers Series and in two Faculty Journals, Alternatives and Environments. Their research findings are presented also at national and international conferences and in the refereed and professional journals.



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# UNIVERSITY OF WINNIPEG

Institute of Urban Studies  
515 Portage Avenue  
Winnipeg, Manitoba  
R3B 2E9  
Phone: (204) 786-9409  
Fax: (204) 786-1824

## Focus

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### **Mandate**

To undertake policy-oriented research in the field of urban studies. To serve as a resource centre for the community. To provide educational services to the university community and the community-at-large.

### **Activities**

Research, publications, conferences, seminars, workshops, community outreach, library.

## Organization

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### **Staff**

The Institute currently has two full-time and one part-time research staff, as well as various researchers contracted to undertake specific projects. In the academic year 1992-1993, a faculty associate from the University of Winnipeg's Political Science Department was also doing part-time research at the Institute.

### **Structure**

The Institute is administered by a Director (or Acting Director) with the assistance of an Administrative Officer.

### **Funding**

The Institute currently receives core funding from the Canada Mortgage and Housing Corporation and the University of Winnipeg.

## Research

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### **Approach**

The Institute of Urban Studies is a multiple-function centre that undertakes to encourage, facilitate and engage in independent, multidisciplinary research on a select range of areas; to promote and engage in formal and informal education; and to conduct mission-oriented and applied research.

### **Areas**

IUS research activities currently include: research initiative on sustainable urban development; select, annotated bibliography on sustainable urban development; research initiative on the

Changing Canadian inner city; research on the relationship between corporations and the local state in Vancouver and Edmonton (faculty associate).

### Programs

The Institute programs include research, workshops, conferences, and seminars on housing, health, community and neighbourhood planning and development, urban policy and municipal government, program evaluation, social-demographic issues and Native issues.

## Publications

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The Institute of Urban Studies publishes two quarterly newsletters, the *IUS Newsletter* and *Sustainable Cities*, and an academic journal, the *Canadian Journal of Urban Research*, published twice yearly. The Institute also publishes approximately a dozen reports, occasional papers and research and working papers on urban and housing issues every year.



# YORK UNIVERSITY

Institute for Social Research  
4700 Keele Street  
North York, Ontario  
M3J 1P3  
Phone: (416) 736-5061  
Fax: (416) 736-5749

## Focus

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### **Mandate**

Founded in 1965, the Institute for Social Research (ISR) is an Organized Research Unit of York University. ISR exists to promote, undertake, and critically evaluate applied social research.

### **Activities**

ISR consults on research design and undertakes data collection, data processing, and statistical analysis for the York community and for researchers from other universities, government agencies, public organizations, and the private sector. ISR houses the largest university-based survey research unit in Canada, annually conducting between twenty and thirty research projects, ranging from small surveys in one locale to provincial and national surveys. The Institute also seeks to promote research leading to improvements in survey methodology. In addition, ISR provides consultation on research design and statistical analysis, sponsors short courses, and provides public access to survey data collected by ISR, data sets from other major Canadian surveys, and census data.

## Organization

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### **Staff**

About 20 full-time staff work at the Institute. Faculty members affiliated with the Institute also hold academic appointments. ISR also draws on other faculty at the University to act as collaborators and consultants on particular projects. In addition, the Institute employs a large staff of professionally trained interviewers on a part-time basis.

### **Structure**

The Institute is located on the main campus of York University. The overall management of the Institute is undertaken by the Director, two Associate Directors, the Coordinator of the Statistical Consulting Service, and the Managers of Survey Research and Technical Services.

### **Funding**

Funding comes from York University and from fees for consultation and contract research. The Statistical Consulting Service is partially funded by a grant from the Natural Science and Engineering Research Council (NSERC).

## Research

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### Approach

ISR offers an integrated approach to research planning, implementation, and management. For each major study, a research team is assembled, matching the skills of staff with the needs of particular projects.

### Areas

Research is conducted in a wide variety of areas of applied social science. The Institute also conducts an annual survey of residents of Metropolitan Toronto on a variety of current issues such as the quality of life, the environment, and attitudes towards socially assisted housing. Examples of urban and regional research conducted by ISR include:

- ◆ Urban Concerns Survey;
- ◆ Social Housing Survey;
- ◆ Metropolitan Toronto Assisted Housing Survey;
- ◆ Residential Conversions in the City of Toronto;
- ◆ Profile of Rental Housing in Ontario;
- ◆ Comparison of Resident and Nonresident Owners of Condominiums;
- ◆ Modeling Quality of Life Indicators in Canada.

## Publications

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The Institute publishes two types of documents; working papers and research and promotional publications. Working papers are intended to provide a means whereby the results of recent research can be rapidly distributed and commented on. Research and promotional publications include reports on various technical and managerial aspects of the research process, reports on various methodological and substantive issues aimed at experts in the field, and reports of general interest to non-specialist readers.

# YORK UNIVERSITY

Faculty of Environmental Studies  
355 Lumbers Building, 4700 Keele Street  
North York, Ontario  
M3J 1P3  
Phone: (416) 736-5252  
Fax: (416) 736-5679

## Focus

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### Mandate

York's FES is committed to the broadest possible definition of "environment", offering the opportunity to study social, organizational, and built environments, as well as natural environments. Environment studies means more than studying environments; it also means studying environmentally.

One of the first environmental studies faculties to be established in North America, York University's Faculty of Environmental Studies was created in 1968 to meet the demand for new and more appropriate responses to environmental problems and issues. Up to 1990, the Faculty enrolled only Master's students. The Faculty offers the largest programme of its kind in Canada and now has over 1500 Master's graduates.

### Activities

The Faculty of Environmental Studies (FES) offers programmes leading to the degrees of Bachelor in Environmental Studies (BES), Master in Environmental Studies (MES), and Doctor of Philosophy in Environmental Studies (PhD).

## Research

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### Approach

Approaches and perspectives underlying the course of study leading to the MES and PhD degrees arise from the Faculty's broad definition of the environment, which encompasses built, organizational and social environments, as well as natural environments.

### Areas

The Faculty's interdisciplinary approach is reflected in the diverse teaching and research interests of faculty members and the varied backgrounds of FES students. These areas include: urban planning; environmental planning; social policy; organizational change; international development; communication and advocacy; sustainable development; quality of working life; environmental politics; energy and environment; northern studies; environment and behaviour.

### Programs

Each year a number of graduate students are sponsored for research and project activity. For example, students have been involved with the Asian Institute of Technology (AIT) Partnership Program, the University Consortium on the Environment: Indonesia and Canada, and the University of Nairobi-York University Development Planning Human Resources Development Project.





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## Other Institutions

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# CANADIAN INSTITUTE OF PLANNERS (CIP)

126 York Street, Suite 404  
Ottawa, Ontario  
K1N 5T5  
Phone: (613) 233-2105  
Fax: (613) 233-1984

## Focus

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### **Mandate**

CIP has been dedicated to the advancement of good community planning throughout Canada since 1919

### **Activities**

Besides setting standards for professional membership and conduct, and monitoring the quality of planning education, CIP promotes excellence in community planning through publications, conferences, public statements and national awards.

## Organization

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Services are offered at both the national and international levels, and at the local level by seven affiliated planning associations, which represent every region of the country.

## Research

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### **Approach**

Many kinds of expertise are needed to help Canadian communities achieve healthy and sustainable qualities of life in harmonious natural and built environments. CIP recognizes that planning is a complex, highly-skilled discipline, and provides services to accommodate this complexity.

### **Areas**

Research, lobbying, and taking stands on public issues all support healthy and sustainable communities to further the interests of Canadians.

### **Programs**

Annual conferences enable practitioners and experts from across the country to exchange knowledge and experiences; membership directories and a consultant index keep members, and those employing members, informed; Awards for Planning Excellence not only honour outstanding individuals and plans, but also educate the public about planning.

## Publications

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A bimonthly journal, *Plan Canada*, provides current information and analysis on the state of Canadian planning practice and theory. Special publications such as Sustainable Development and Healthy Communities are available through the National Office.

# CANADIAN URBAN INSTITUTE

2nd Floor, West Tower  
City Hall  
Toronto, Ontario  
M5H 2N1  
Phone: (416) 392-0082  
Fax: (416) 397-0276

## Focus

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### Mandate

The Canadian Urban Institute is a non-profit organization founded in Toronto by local governments in 1990 to provide assistance with the management of large urban areas in Canada and elsewhere.

### Activities

The main activities of the Institute are training, information exchange, and applied research - all to do with the management of large urban areas. To date, about one half of the work has concerned the Toronto region. About one third has concerned places outside Canada, mostly in Central and Eastern Europe.

## Organization

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### Staff

In mid-1992, the Institute had eight full- and part-time professionals engaged in its research activities; most are also involved in other activities of the Institute.

### Structure

The Institute is a small organization, governed by a board of directors, with one office in Toronto and no separate division or departments.

### Funding

In 1991, the first full year of operation, the Institute's gross revenues and expenditures totaled close to one million dollars. Of the revenue, \$400,000 was received in general support from the municipalities of City of Toronto and Metropolitan Toronto and just over \$600,000 was received in various project-specific earnings from public- and private-sector sources.

## Research

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### Approach

In its research activities, the Institute seeks to carry out work that brings together the interests of the public, private, and academic sectors. There has been a focus on planning and environmental issues. Completed or ongoing projects with a strong research component include the following:

- ◆ A review of literature and government documents on strategies for managing regional growth

and the establishment of a computerized database of this information.

- ◆ An examination of trends in economic and demographic factors and in government policies, and their impact on Metropolitan Toronto's social conditions and needs.
- ◆ A report on urban environmental indicators relevant to Toronto and the development of new environmental indices.
- ◆ A research project entitled Cities without Cars, involving teams in three of Canada's urban regions - Edmonton, Sherbrooke, and Toronto - who are exploring how their communities might prepare for the disappearance of the private automobile during the 21st century.
- ◆ A program to determine whether and how the deep lake water cooling concept - cooling buildings in and near downtown Toronto with permanently cold water from the bottom of Lake Ontario - might proceed.

#### **Programs**

- ◆ Eastern European cities;
- ◆ Residential Intensification;
- ◆ Deep Lake Water Cooling;
- ◆ Telecommunications Revolution and Cities.

### **Publications**

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List is available upon request.

# EDMONTON SOCIAL PLANNING COUNCIL

#41, 9912-106 Street  
Edmonton, Alberta  
T5K 1C5  
Phone: (403) 423-2031  
Fax: (403) 425-6244

## Focus

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### **Mandate**

To undertake research into the nature and magnitude of social issues in the community; to increase public awareness and understanding of current social issues and to exercise an independent voice in the community; to encourage greater public participation in the development of social policies and in the implementation of programs.

The Council believes all people should have the social rights and freedoms to live and work in an environment that enhances individual, family and community growth without restricting the same rights and freedoms for others. The Council seeks to create, advocate and to support changes in policies, attitudes and actions in order to enhance these social rights and freedoms.

### **Activities**

The Council carries out research contracts for agencies and government, and evaluates existing programs and services. Other activities include sponsoring and/or organizing workshops, conferences and lectures producing and distributing publications.

## Organization

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### **Staff**

As of May 31, 1992, staff consisted of 5 full-time, 3 contract and 3 summer students.

### **Structure**

Single office managed by an Executive Director reporting to a volunteer Board of Directors.

### **Funding**

United Way, City of Edmonton, proceeds from research projects, publication sales and membership.

## Research

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### **Approach**

The Council examines existing social conditions, listening to people whose lives are affected by current social trends and social issues. The Council stimulates public awareness and understanding of current social issues, supports community groups interested in responding to issues and gives a voice to disadvantaged groups in the community.

## Areas

Areas of research and interest in 1991 included welfare advocacy, evaluations and needs assessments of several agencies; immigration and multiculturalism and child poverty.

Some areas/projects we were working on in 1992: a review of services to 16 to 17 years old for the Provincial government, constitutional reform, multicultural workplace training manual, a study of employment trends for Health and Welfare Canada, a study of inner city natives, looking into senior issues.

## Publications

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*First Reading* (newsletter published 6 times/year), *Tracking the Trends* (published in conjunction with other agencies), *Doing It Right!* (A needs assessment workbook), *A Wealth of Voices* (history of first 50 years of the Council), *Alberta Facts/Edmonton Facts* (fact sheet published periodically), *Get on Board* (board development workbook), *Family Budgeting Guide* (budgeting workbook).



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# INRS-URBANISATION

3465, rue Durocher  
Montréal, Québec  
H2X 2C6  
Phone: (514) 499-4000  
Fax: (514) 499-4065

## Focus

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### Mandate

INRS-urbanisation, which was founded in 1970, is one of seven research centres of the Institut National de la Recherche Scientifique, a branch of the Université du Québec. The Centre's mission is to answer Québec's needs in the field of urban and regional research. Higher education and training also fall within its mandate. With a sound research services infrastructure, it fulfills its mandate through a program which is redefined every sixth year by its multidisciplinary team of research workers, in order to adapt to the changing needs of the many environments it serves. It must also maintain a dynamic balance between partnerships and subsidies, such as academic grants. It enlists the support of many institutions, as well as public and private organizations, with which it exchanges services and enters into partnerships. The results of their studies are broadly circulated.

### Activities

Research in the urban and regional context is the primary activity of INRS-urbanisation; it may be government-supported research on a topic defined by the researcher or research sponsored by public and private stakeholders. This research often leads up to consulting or other work; the specialized services offered by the Centre, for the most part in the field of informatics and cartography, are a great contribution to the realm of research; in this respect, the Banque de données et d'information urbaines (urban information and data bank) is the best-known example.

As to education, in addition to the courses offered in other institutions and the training given to researchers and trainees within various research activities, the Centre offers two higher education programs: a Ph.D. in urban studies (in conjunction with the Département d'études urbaines et touristiques of the Université du Québec in Montréal [DEUT]), and a Master's degree in urban analysis and management (in conjunction with the DEUT and the École nationale d'administration publique [ENAP]).

Since 1981, the Centre has also organized, sluncheon-seminars open to scientists and to the public. The Centre also takes part in the organization and the planning of numerous scientific events. Finally, it edits or publishes series, journals, books and collected works. The Documentation Centre is responsible for disseminating its own publications.

## Organization

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### Staff

INRS-urbanisation's team of regular staff comprises approximately 40 employees: the director, 20 senior researchers, professionals and technicians (informatics, cartography and

documentation), as well as administrative staff. This team is supported by guest professors, research officers and assistants, trainees and grant-holders.

### **Structure**

INRS-urbanisation is one of seven research centres under the Institut national de la recherche scientifique, a branch of the Université du Québec.

### **Funding**

Part of the funding for INRS-urbanisation is provided by the Québec Ministry of Higher Education and Sciences. The remainder comes from other granting agencies (SSHRC, FCAR, CQRS, CIDA), and from research contracts undertaken for government departments or agencies, Crown corporations, municipalities, or other organizations.

## **Research**

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### **Approach**

Research, be it privately sponsored or government funded, is conducted, in the context of INRS-urbanisation programming, by teams made up of permanent, contract and trainee researchers (economists, sociologists, demographers, town planners, geographers, political scientists, historians, etc.) The Centre has a multidisciplinary approach to the study of urban and regional affairs. It undertakes basic research and applied research, and has always attempted to take into account all necessary social implications relevant to its work.

### **Areas**

#### **I. The City and the Evolution of Urban Society**

This program emphasizes the changes that occur within the city and its relationship to individuals and groups, in addition to private and public decision makers. These processes touch upon habitat, mass transit, infrastructures and economic activity. They also have a cultural dimension, since arts, urban heritage and the cultural loci now are all part of urban planning and development strategies. These changes also bring in their wake political challenges, such as power sharing between governments, the division of tax resources and service costs, and finally, urban sprawl.

#### **II. The Region and the Dynamics of Interregional Exchanges**

This program focuses on the city as a meeting place, a place to exchange and spread new ideas in an inter-regional and international context. It covers the exchanges of goods and services, migrations, new technologies, and all other factors influencing economic structures and regional development, including government policies and large-scale investment projects.

#### **III. Population and the Impact of Socio-demographic change**

This program deals with the demographic metamorphosis occurring in Québec (immigration, the drop in the birth rate, the massive entry of women into the labour market, the diversification of marital and residential attitudes) and their socio-economic and spatial effects. These dramatic changes are studied in the light of the constitutional debate, and in the context of the economic crisis and the disappearance of the Welfare State.

#### **IV. Developing Towns and Countries**

In developing countries, sudden urbanization is creating problems in different areas: land tenure,

housing, public investments and public administration. Urban strategies must be continuously updated in a creative manner, focusing on economic development, while taking into account both the natural and urban environments.

INRS-urbanisation's participation in the Groupe universitaire de Montréal "Villes et développements", which is funded by the Canadian International Development Agency (CIDA), is set in this perspective. The program covers five themes: 1) habitat and environment; 2) urban management; 3) urban economic development; 4) social and demographic change; 5) environment and development.

## Publications

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The results of this research are published in different formats (books, articles in scientific journals, symposium proceedings, research notes and reports published in collected works by the Centre ["Études et Documents", and "Rapports de Recherche"]); in the "Cahiers" produced by "Villes et Développement", and the "Dossiers INRS-Ville de Montréal". The Centre also publishes two scientific journals: *Les Cahiers Québécois de Démographie* (for the Association des démographes du Québec) and the *Canadian Journal of Regional Science/Revue Canadienne des Sciences Régionales* (for the Canadian Association of Regional Sciences). It also provides logistical support to the "Revue Internationale d'Action Communautaire", and also to the publication of the "Notes du Comité de recherche (43) sur le logement et l'environnement bâti" of the International Sociological Association.





# INSTITUTE OF PUBLIC ADMINISTRATION OF CANADA

150 Eglinton Avenue East, Suite 305  
Toronto, Ontario  
M4P 1E8  
Phone: (416) 923-3666  
Fax: (416) 923-3667

## Focus

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### **Mandate**

The Institute of Public Administration of Canada is a leading Canadian organization incorporated in 1947, concerned with the theory and practice of public management. Its scope covers governance from the global to the local level. It is an association with active regional groups across the country. The Institute recognizes and fosters both of Canada's official languages.

The Institute is "dedicated to excellence in public service" and pursues its vision of excellence by:

- ◆ encouraging the highest standards of professional practice and service to the public;
- ◆ enhancing an understanding of the public sector;
- ◆ advocating the values and ideals of public service;
- ◆ expanding and exchanging knowledge about public administration;
- ◆ contributing to the resolution of key issues in public administration;
- ◆ promoting the education and professional development of public administrators.

### **Activities**

- ◆ IPAC provides at both regional and national levels networks and forums for exchanging ideas and information among persons interested in public administration.
- ◆ IPAC conducts a wide variety of professional development activities including luncheon and dinner meetings, seminars, conferences and workshops through its twenty-one Regional Groups located throughout Canada.
- ◆ IPAC convenes a professional conference in a different city each year, at which practitioners, academics and others discuss issues and trends in public administration.

IPAC expands knowledge and understanding of issues facing public administrators through:

- ◆ seminars, both national and international, on contemporary and emerging problems of concern to the public sector;
- ◆ study Teams and Research Fellows to look at issues facing public managers;
- ◆ case studies, simulations, monographs and bibliographies which contribute to the education of public administrators.
- ◆ IPAC encourages excellence by awarding annually the prestigious Vanier Medal for individual achievement and the IPAC Award for Innovative Management for organizational achievement.

- ◆ IPAC has adopted a Statement of Principles to provide guidance on ethical issues facing public administrators.
- ◆ IPAC is involved in launching an international program, which consists of IPAC playing the role of the "honest broker" matching the needs of developing countries for technical and managerial assistance with the expertise of the Canadian public administration community.

## Organization

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### Staff

IPAC's national office is located in Toronto with a secretariat of nine full-time staff.

### Structure

The governing body of the Institute is the national Executive Committee. Its members are elected according to a formula that ensures balanced regional and linguistic representation for all sectors of public administration in Canada. There are twenty-one regional groups throughout Canada. The Institute has more than 4,000 members and subscribers.

### Funding

IPAC is supported by membership dues, grants from federal and provincial governments and revenues from publication sales.

## Research

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### Approach

IPAC conducts its research through such vehicles as study teams, research fellows and various international and national fora.

### Areas

The Institute is currently conducting research in the general area of public policy and management but with a particular focus on public sector management. The Institute has adopted Changing Machinery of Governance as its research theme for the next year and one-half.

### Programs

Two study team reports recently published are *Taking Power: Transitions in Government*, and *Special Purpose Bodies in Local Government*. Two new national study teams have been launched: The Changing Role and Nature of Central Administrative Agencies and Building Sustainable Development into the Machinery of Governance. The Institute also named research fellows to examine machinery of governance issues, in particular, Jack Manion who will write on the Relationship Between Public Servants and Politicians; Howard Pawley who will study Reform in Public Accountability of Manitoba Crown Corporation 1987-1988; and Jean-Claude Deschenes who will prepare a paper on Can Public Service Organizations go Beyond the Pyramid? The national seminar will focus on Decentralization: Democratic Dream or Administrative Nightmare while the international seminar addressed the topic Managing in a Borderless Economy.

## Publications

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IPAC's many publications include:

*Canadian Public Administration* (a renowned quarterly journal); *Public Sector Management* (a quarterly magazine); books, monographs, case studies, seminar and conference proceedings on current issues in public policy and management.



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# **SOCIAL PLANNING AND RESEARCH COUNCIL OF BRITISH COLUMBIA (SPARC)**

#106, 2182 West 12th Avenue  
Vancouver, BC  
V6K 2N4  
Phone: (604) 736-8118  
Fax: (604) 736-8697

## **Focus**

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### **Mandate**

SPARC is a non-profit society of British Columbians working together to improve the quality of life in communities. The Council is a registered charity.

### **Activities**

SPARC conducts research and planning, and provides public information and education to help people plan for their communities.

## **Organization**

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Major funding sources include the United Way of the Lower Mainland, membership and donations, contracts and consulting research.

## **Research**

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### **Areas**

Main areas of focus are social justice, equality, and multiculturalism.

### **Programs**

SPARC lobbies government officials and politicians when access to health and social programs is threatened by reductions in services or increases in fees; it assists communities to build citizen coalitions to deal with social, economic or environmental problems; it operates a parking placard registration program for people with disabilities and promotes public education about accessibility.

## **Publications**

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SPARC's annual review of social assistance rates, *Regaining Dignity*, assists low income groups and welfare rights advocates campaign for a better deal for those on welfare and the working poor.

# **SOCIAL PLANNING AND RESEARCH COUNCIL OF GREATER HAMILTON**

155 James Street, 6th Floor  
Hamilton, Ontario  
L8P 3A4  
Phone: (416) 522-1148  
Fax: (416) 522-9124

## **Focus**

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### **Mandate**

The SPRC is an independent voluntary sector agency, established in 1961 to foster social development in Hamilton-Wentworth through planning, research and community development.

### **Activities**

The SPRC undertakes a range of activities related to social development: needs assessments, social policy analysis, evaluation research, strategic planning, support to community associations and advocacy.

## **Organization**

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### **Staff**

As of the end of 1991, the SPRC employed four full-time professional staff and three support staff. In addition to core staff, six project staff were employed. The number of project staff varies over time.

### **Structure**

The SPRC is an independent charitable non-profit agency governed by a voluntary Board of Directors elected from the membership.

### **Funding**

Core funding is provided by the United Way of Burlington, Hamilton-Wentworth, the Regional Municipality of Hamilton-Wentworth and self-generated revenues.

## **Research**

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### **Approach**

The SPRC utilizes a variety of research approaches, both quantitative and qualitative, depending upon the requirements of the individual project. In recent years, the SPRC has been attempting to utilize more consumer-based and participatory methodologies.

### **Areas**

The SPRC undertakes research in all areas of social policy: evaluation, needs assessment, social impact, social trend analysis, social policy analysis and feasibility studies. Research is done in a

variety of sectors: housing, employment, multiculturalism, disabilities, child care, poverty, etc.

### **Programs**

The SPRC has traditionally operated two programs: Research/Planning and Community Development. During 1992 these programs will be merged.

## **Publications**

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The SPRC publishes reports from all of its research activities. Publication lists are available from the Council office.



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# **SOCIAL PLANNING COUNCIL OF KITCHENER-WATERLOO**

10 Water Street North  
Kitchener, Ontario  
N2H 5A5  
Phone: (519) 578-7430  
Fax: (519) 578-9185

## **Focus**

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### **Mandate**

The Social Planning Council of Kitchener-Waterloo is dedicated to building a stronger community through the participation of individuals and groups in decisions that affect their lives. The Council has activities which follow through on various Council objectives, including stimulating public awareness of community problems and needs, and promoting changes that will improve the quality of life for local citizens.

### **Activities**

Since 1966, the Social Policy and Planning Program has been involved in the identification of individual and community needs, the communication of these needs to agencies and government, and the initiation of services to meet these unmet needs. The SPP program has assisted numerous non-profit agencies in getting started: K-W Access Ability, Project Lift, Meals-On-Wheels, Anselma House, Waterloo Region Community Legal Services, Community Information Centre of Waterloo Region, Food Bank of Waterloo Region, the Housing Center of Waterloo Region and Lamp Consultants to Non-Profits.

In the past year, research and activities have focused on: Street Kids/Homeless Youth, Immigrant and Refugee Access Study, local and municipal issues involving downtown areas, affordable housing, strategic, economic, and environmental planning. In addition, responses have been made to provincial bodies on the new social assistance legislation, and housing framework report.

## **Organization**

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### **Staff**

The Social Policy and Planning Program is staffed by a full-time Director, who consults with, and is responsible to the Executive Director, the Social Policy and Planning Committee, and the Board of the Council. Part-time support and accounting staff are shared with the Council. On occasion, students from Wilfrid Laurier University's School of Social Work are placed with the program to assist with research. In addition, project staff are hired as funding and projects permit.

### **Structure**

The Social Policy and Planning Program is one of the programs under the parent organization, the Social Planning Council of Kitchener-Waterloo, an incorporated, charitable, non-profit organization.

**Funding**

The Social Policy and Planning Program is funded in part by the cities of Kitchener and Waterloo. Additional funds are received through donations, memberships, publication sales, and project monies.

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**Research**

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**Approach**

The Social Policy and Planning Program follows through on various Council objectives including stimulation of public awareness of community problems, study and identification of social needs in the community, advice and assistance in planning and developing new services, promotion of changes to improve the quality of life of local citizens, and involvement in planning, co-ordination and implementation of joint action related to the general health and welfare of citizens of the community. Citizen involvement in policies at all levels of decision-making is encouraged.

Research findings are released to the public through reports, speaking engagements, workshops, videos and publications.

**Areas**

Research varies, depending on specific requests received. Much of the activity is ongoing and focuses on affordable housing, community impacts of growth, needs and problems of street youth and services to immigrants and refugees, and improved social policies and human services.

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**Publications**

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The Social Policy and Planning Program releases many of its reports to the public, either free, or for a nominal fee. Videos are available on a loan basis. Reports for 1992 are listed on the information lists available. In addition, the Community Information Centre of Waterloo Region (another Council program) has an extensive collection of housing information, including housing for seniors, non-profit and co-operative housing, and a housing handbook (reference only). Information is provided to the Council's membership in the bi-monthly newsletter *Update*, and through radio and press media.



# SOCIAL PLANNING COUNCIL OF OTTAWA-CARLETON

256 King Edward Avenue  
Ottawa, Ontario  
K1N 7M1  
Phone: (613) 236-3658  
Fax: (613) 232-6680

## Focus

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### Mandate

The Social Planning Council of Ottawa-Carleton is a private, non-profit organization directed by a voluntary Board of 33 directors, elected from a membership of individuals and agencies who share the Council's Mission and Values. The mission of the Social Planning Council is to provide the residents of Ottawa-Carleton with the means to exercise informed leadership on issues affecting their social and economic well-being. The Social Planning Council has adopted the following values:

- ◆ the pursuit of social justice and the reduction of inequality;
- ◆ voluntarism;
- ◆ active involvement of those most directly affected by issues;
- ◆ the bringing together of individuals and diverse groups in the community;
- ◆ leadership, professionalism and the quality of our work;
- ◆ collaboration and partnership.

Strategic Goals for the Social Planning Council are as follows:

- ◆ to identify and analyze the social needs in the community;
- ◆ to provide leadership in planning and establish priorities for meeting the identified needs;
- ◆ to monitor and evaluate changes in the policy and resource environment;
- ◆ to encourage information involvement by our members and the wider public in critical social issues;
- ◆ to encourage and enable social service organizations to respond to change;
- ◆ to take an active advocacy role on social and economic policy;
- ◆ to influence decision-makers by making them aware of the need for and consequences of social and economic policies.

### Activities

The Social Planning Council plays a coordinating role in the development of social services, conducts research into questions relevant to social needs and social services, informs its membership and the public at large of issues affecting social well-being, advocates for improvements in the quality of social services and for public policy which will contribute to the quality of life in our communities.

## Organization

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### Staff

At the end of 1991, the SPC had a (permanent and contract) staff complement of 22 inclusive of both program/project staff and support staff.

### Structure

In addition to the Board of Directors and Executive Committee, there are 6 standing committees of the Board, e.g., Finance, Member Relations and Communication. There are as well, over 200 volunteers who form the Forums and Task Forces which guide the Council's work in the areas of research, advocacy, community planning and public education.

Forums are groups of volunteers who share a common area of interest, e.g. Services to Ethnic and Visible Minorities, Shelter, Special Needs, Income and Employment Policies, Social Assistance Reform. Forums develop specific action projects for which staff time and operational resources are allocated.

Task Forces undertake specific, time limited action or research projects. They are the primary vehicle by which the Council achieves its goals and objectives related to its major functions.

The Central Translation Services is a component of the Council providing (on a fee service basis,) translation in either Official Language for human service agencies in the Ottawa-Carleton Region.

### Funding

The Council receives the greater portion of its funding from the United Way of Ottawa-Carleton and the Regional Municipality of Ottawa-Carleton. Special Project funding is also provided by the Province of Ontario, e.g., Ministry of Community and Social Services, the Government of Canada, e.g., Health and Welfare, and private foundations.

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## Research

### Approach

The Senior Research Officer has overall responsibility for research undertaken by the Council and serves as chief technical resource in this regard. The incumbent is also chief liaison with community agencies seeking technical assistance for research projects. The Council's Social Policy consultants (Policy Unit) are also assigned to research projects in their areas of expertise, e.g. Housing, Special Needs, Child and Family Poverty.

### Areas

Over the past several years, the SPC has made a significant contribution to the United Way of Ottawa-Carleton's Cyclical Review and Evaluation Process, in the area of social research consultation. This year, in this context, the SPC produced Sectoral Reports No. 3 and 4, which dealt with marginalized populations and supports to the human service system in Ottawa-Carleton. A summary of these sectoral studies is being done which will make it possible for the United Way to identify priority community needs in the region. The SPC is also taking an active part in the work of the Sectoral Planning Task Force, which was set up by the United Way to help prioritize United Way programs in terms of community needs.

This year, in addition to these activities in support of the Cyclical Review and Evaluation Process, the Council has undertaken to intensify its own research activities by:

- ◆ designing research projects involving significant regional social issues;
- ◆ developing joint activities with other agencies whose concerns are similar to ours;
- ◆ further integrating the Council's policies and research activities;
- ◆ setting up a (documentary and consultative) resource centre which will include a broad range of social data concerning the Ottawa-Carleton region;
- ◆ making data gathered available to the public in the form of timely information bulletins.

In this regard, and with respect to these activities, the SPC, in conjunction with the Canadian Council on Social Development (Montreal office) has just obtained a two-year National Welfare Grant for research into poverty and the social integration of young families.

### **Programs**

A professional research consultation service for community agencies in the region is also being developed. Clients have already included the Ottawa-Carleton Food Bank Coalition Project and the Eastern Ontario Resettlement and Training Institute.

Finally, a committee made up of the major funders in the region (MCSS, RMOC and the United Way) has been formed to study the creation of this resource centre in greater detail and to explore the project's potential for an exchange of data and service.

There are as well two major social action research projects under way in the areas of (1) assessing the need, structure and feasibility of a community-based Cultural Interpretation Centre, (2) assessing the needs of employees and employers, and proposing a coordinated system approach to Supported Employment Programs for disabled persons.

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## **Publications**

The Council maintains an updated, cumulative list of all its publications, e.g., special studies, briefs, etc.

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# URBAN DEVELOPMENT INSTITUTE (PACIFIC REGION)

3rd Floor, 717 West Pender Street  
Vancouver, B.C.  
V6C 1G9  
Phone: (604) 669-9585  
Fax: (604) 689-8691

## Focus

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### Mandate

The mission statement of the Institute is to promote wise and efficient use of urban land resources so that local communities can evolve in a balanced manner. The Institute represents a complete cross-section of each of the major branches of the real estate and development industry and a wide variety of related professions. The membership comprises an unequaled, in-depth pool of knowledge and experience gained from activity in every aspect of the industry.

### Activities

The Institute has three functions:

1. government relations;
2. professional development and education;
3. research.

In terms of government relations the Institute has various liaison activities with local, provincial and federal governments. The liaison committees typically analyze various public policy initiatives. For example, the focus may be to review a public policy initiative in light of the impact that the policy could have on housing costs and/or community economic development.

The Institute's professional development and education seminars and workshops keep real estate professionals up to date on the latest development and real estate trends.

The Institute conducts research on key emerging land use trends. Recent research studies have looked at paying for infrastructure, home ownership affordability, and regional growth management. Moreover, the Institute has a growing Information Centre which includes research and statistical material on a wide variety of land use, planning and real estate subject areas.

## Organization

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### Staff

Staff include: Executive Director, Manager, Education and Research Director.

### Structure

Each region of the country has a UDI regional office. UDI Pacific represents British Columbia.

### Funding

The Institute is supported by the membership base.

## Research

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### Approach

The Institute's research capability resides in both the research division and the Information Centre. Research initiatives are directed from the Board level and conducted by staff and key working committees. The Information Centre keeps the membership up to date on the latest publications and real estate data.

### Areas

The areas of interest include:

- ◆ the funding of public infrastructure;
- ◆ housing affordability;
- ◆ regional growth management;
- ◆ jobs/Housing Balance;
- ◆ appropriate community densities;
- ◆ changing urban land use patterns;

### Programs

Recent professional development and education programs have brought key speakers to British Columbia from across North America including:

- ◆ Neo-Traditional Planning
- ◆ Transportation Planning for Neo-Traditional Towns
- ◆ Member, California State Assembly, Growth Management

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### Publications

Reports. List available upon request.





## Directory of Organizations Surveyed

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<b>Organization</b>	<b>Telephone/Fax</b>	<b>Contact</b>
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**FEDERAL GOVERNMENT AGENCIES**

<b>Statistics Canada</b> R.H. Coats Building, Tunney's Pasture Ottawa, Ontario K1A 0T6	(613) 990-8116 (613) 951-0581	
<b>Canada Mortgage and Housing Corporation (CMHC)</b> 700 Montreal Road Ottawa, Ontario K1A 0P7	(613) 748-2000 (613) 748-2098	Debra Darke, Director, Research Division
<b>Intergovernmental Committee on Urban and Regional Research (ICURR)</b> 150 Eglinton Avenue East, Suite 301 Toronto, Ontario M4P 1E8	(416) 973-5629 (416) 973-1375	Claude Marchand, Research Coordinator

**PROVINCIAL GOVERNMENT AGENCIES**

<b>Ontario Ministry of Housing</b> Strategic Planning and Research Branch 10th Floor, 777 Bay Street West Toronto, Ontario M5G 2E5	(416) 585-6360 (416) 585-6191	Crom Sparling, Director
<b>Saskatchewan Department of Community Services</b> Financial Assistance and Policy Services 2151 Scarth Street Regina, Saskatchewan S4P 3V7	(306) 787-2660 (306) 787-8748	Dave Innes, Deputy Minister
<b>Manitoba Department of Urban Affairs</b> Urban Development 302-258 Portage Street Winnipeg, Manitoba R3C 0B6	(204) 945-3618 (204) 945-1249	Claudette Toupin, Manager
<b>Ontario Ministry of Municipal Affairs</b> Municipal Planning Policy Branch 17th Floor, 777 Bay Street Toronto, Ontario M5G 2E5	(416) 585-6226 (416) 585-7540	Dana Richardson, Director

<p><b>Office of the Greater Toronto Area</b> 10 Bay Street, Suite 300 Toronto, Ontario M5J 2R8</p>	<p>(416) 314-6400 (416) 314-5860</p>	<p>Elizabeth McLaren, Assistant Deputy Minister</p>
<p><b>Québec Ministère des Affaires Municipales</b> Direction de la Recherche et des Politiques 20 avenue Chauveau Québec, Québec G1R 4J3</p>	<p>(418) 691-2039 (418) 646-9266</p>	<p>Robert Courneyer, Directeur</p>
<p><b>Nova Scotia Department of Housing and Consumer Affairs</b> Policy, Planning and Development Division P.O. Box 815 Dartmouth, Nova Scotia B2Y 3Z3</p>	<p>(902) 424-4483 (902) 424-5327</p>	<p>Michelle McKinnon, Public Information Officer</p>
<p><b>Manitoba Department of Rural Development</b> Research and Systems Branch 332 Legislative Building Winnipeg, Manitoba R3C 0V8</p>	<p>(204) 945-3769 (204) 945-5255</p>	<p>Marie Elliott, Director</p>
<p><b>Alberta Department of Municipal Affairs</b> Planning Branch 10155-102 Street Edmonton, Alberta T5J 4L4</p>	<p>(403) 427-2732 (403) 422-9133</p>	<p>Ray Runge, Executive Director</p>
<p><b>British Columbia Ministry of Municipal Affairs, Recreation and Culture</b> 1312 Blenshard Street, Parliament Buildings Victoria, B.C. V8V 1X4</p>	<p>(604) 387-4089 (604) 356-1070</p>	<p>Public Affairs</p>
<p><b>Newfoundland Department of Municipal and Provincial Affairs</b> Urban and Rural Planning Division Confederation Building, P.O. Box 4750 St. John's, Newfoundland A1C 5T7</p>	<p>(709) 729-3090 (709) 729-2609</p>	<p>S.N. Clinton, Director</p>
<p><b>Nova Scotia Department of Municipal Affairs</b> Policy Development and Research Division P.O. Box 216 Halifax, Nova Scotia B3J 2M4</p>	<p>(902) 424-4141 (902) 424-0531</p>	<p>Cathy McPhee, Research Analyst</p>
<p><b>New Brunswick Department of Municipalities, Culture and Housing</b> Corporate Planning Branch 4th Floor, Carleton Place, King Street Fredericton, New Brunswick E3B 5H1</p>	<p>(506) 453-2171 (506) 457-4991</p>	<p>Public Affairs</p>



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## MUNICIPAL ORGANIZATIONS

<p><b>Municipality of Metropolitan Toronto</b>            Planning Department            Metro Hall, 55 John Street            Toronto, Ontario M5H 2N1</p>	<p>(416) 392-8778            (416) 392-3821</p>	<p>George Peter,            Director, Special            Projects and            Programs</p>
<p><b>City of Winnipeg</b>            Planning Department            395 Main Street, 3rd Floor            Winnipeg, Manitoba R3B 3E1</p>	<p>(204) 986-4183            (204) 942-2008</p>	<p>Gerald H.            Couture, Urban            Design Planner</p>
<p><b>City of Edmonton</b>            Planning and Development Department            2nd Floor, 10310-102 Avenue            Edmonton, Alberta T5J 2X6</p>	<p>(403) 496-6160            (403) 428-4665</p>	<p>Katherine Hui,            Librarian</p>
<p><b>Greater Vancouver Regional District</b>            Planning and Development            4330 Kingsway            Burnaby, B.C. V5H 4G8</p>	<p>(604) 432-6379            (604) 432-6296</p>	<p>Ken Cameron</p>
<p><b>Communauté Urbaine de Montréal</b>            Bureau de la Planification du Territoire            2580 Blvd St-Joseph, 2<sup>ème</sup> Étage            Montréal, Québec H1Y 2A2</p>	<p>(514) 280-6703            (514) 280-6744</p>	<p>M. Gérard Divay,            Directeur</p>
<p><b>Halifax Metropolitan Area Planning            Commission</b>            Ferry Terminal Building, 2nd Floor, 5077            George Street            Halifax, Nova Scotia B3J 1M3</p>	<p>(902) 421-8570            (902) 421-8087</p>	<p>Brian T. Smith,            Director of            Planning</p>
<p><b>Regional Municipality of Ottawa-Carleton</b>            Planning and Development            111 Lisgar Street            Ottawa, Ontario K2P 2L7</p>	<p>(613) 560-2053            (613) 560-6006</p>	<p>Chris Bradshaw,            Community            Relations Officer</p>
<p><b>Communauté Urbaine de Québec</b>            Service d' Aménagement            399, rue St-Joseph est            Québec, Québec G1K 8E2</p>	<p>(418) 529-8771            (418) 529-8327</p>	<p>M. Benoît            Jobidon,            Communications</p>

<p><b>City of Toronto</b>            Planning and Development Department            19th Floor, East Tower, City Hall            Toronto, Ontario M5H 2N1</p>	<p>(416) 392-7185            (416) 392-0797</p>	<p>John Gladki,            Director</p>
<p><b>Ville de Montréal Service de l'habitation            et du développement urbain</b>            810 rue St. Antoine est, bur 1.205            Montréal, Québec H2Y 1A6</p>	<p>(514) 872-3115            (514) 872-3567</p>	<p>André David,            Assistant-            Directeur</p>
<p><b>City of Vancouver</b>            Planning Department, Planning Resources            453 W. 12th Avenue            Vancouver, B.C. V5Y 1V4</p>	<p>(604) 873-7344            (604) 873-7060</p>	<p>Rick Taylor,            Associate Director</p>
<p><b>Regional Municipality of Waterloo</b>            Planning and Development            20 Erb Street West            Waterloo, Ontario N2J 4G7</p>	<p>(519) 885-9425            (519) 885-1436</p>	<p>Sally Thorsen,            Commissioner</p>
<p><b>Association of Municipalities of Ontario</b>            250 Bloor Street East, Suite 701            Toronto, Ontario M4W 1E6</p>	<p>(416) 929-7573            (416) 929-7574</p>	<p>Evelyn Ruppert,            Senior Policy            Analyst</p>
<p><b>Union of British Columbia Municipalities</b>            10551 Shellbridge Way, #15            Richmond, B.C. V6X 2W9</p>	<p>(604) 270-8226            (604) 660-2271</p>	<p>Richard Taylor,            Executive Director</p>
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